

April 28, 2009
7:30 am to 12:00 pm
SPARK Central Incubator
330 E. Liberty Street, Ann Arbor, MI 48104

# Agenda

### 7:30 am Breakfast 12:00 pm Lunch

- I. Call to Order
- II. Public Comment

Public comment shall be allowed at all meetings. An individual may speak for up to three (3) minutes on any item listed on the Agenda. The Chair may extend an individual's speaking time in his/her discretion. Public comment on non-agenda items may be limited in the Chair's discretion.

- III. Approval of the Agenda
- IV. Approval of the Minutes of the March 17, 2009 Regular Board Meeting and the April 2, 2009 Special Board Meeting
- V. LDFA Chair's Report
- VI. Reports from Service Providers
  - a. Acceptance of SPARK Report FY 2009 3rd Quarter Ended March 31, 2009
  - b. Budget Reallocation for Business Incubator
- VII. LDFA Treasurer's Report
  - a. LDFA Financial Report 3rd Quarter Ended March 31, 2009
- VIII. Other Business
  - a. Strategic Planning
- IX. Motion to Adjourn



### MINUTES – SPECIAL BOARD MEETING April 2, 2009

### Ann Arbor-Ypsilanti SmartZone Local Development Finance Authority

SPARK Central Incubator 330 E. Liberty Street, Ann Arbor, MI 48104

**Members Present:** Richard King, Lisa Kurek, Stephen Rapundalo, Theresa Carroll, Mark Maynard, Tom Crawford-Ex-officio, Roselyn Zator-Ex-officio

Members Excused: Rob Risser, Michael Korybalski, Darryl Daniels, Richard Beedon

**Others Present:** Greg Fronizer-SPARK, Skip Simms-SPARK, Kurt Riegger-SPARK, Sandi Bird-City of Ann Arbor-Finance, Jerry Lax-Bodman LLP

### **CALL TO ORDER:**

King called the meeting to order at 8:08am. A quorum was present.

### **APPROVAL OF THE AGENDA:**

Carroll moved, seconded by Maynard, to add the following to the Agenda for this meeting:

- Attorney review of the March 17, 2009 board resolution to amend the Agreement between the LDFA and Ann Arbor SPARK.
- Cantillon sub-committee report.

Motion approved unanimously.

### **OTHER BUSINESS:**

1. Attorney review of the March 17, 2009 board resolution to amend the Agreement between the LDFA and Ann Arbor SPARK.

LDFA Attorney, Jerry Lax, reviewed the following March 17, 2009 board resolution and provided the opinion it is not in violation of the LDFA Agreement with MEDC; therefore, allowing the LDFA to move forward with proposed amendment:

Daniels moved, seconded by Maynard to accept SPARK's recommendation to amend the Agreement between the LDFA and Ann Arbor SPARK, dated June 30, 2008 and effective as of July 1, 2008, Attachment A, Section 3.1.2 and approval subject to the confirmation the language is within the boundaries of the LDFA Agreements. The SPARK recommendation is as follows:

"For Phase II and III services, Contractor shall be reimbursed on a monthly basis at the rate of \$100/hour for each client served by a subcontractor. Add "Contractor shall be reimbursed also for the other company needs per the intent of Section 1.1.4 at reasonable levels. Additional milestone based on expenditures may include:

### DRAFT

Legal assistance for IP protection work to \$250/hour

Fixed price services for studies and reports to 90% of actual cost

Marketing efforts including travel related costs and materials to 75% of cost

• Costs of other reasonable milestone based needs 50% of actual costs

Contractor shall have an Advisory Board it will consult for services and engagements that exceed \$10,000."

Yes: Daniels, Maynard, Beedon, King, Carroll

No: Risser, Rapundalo Motion carried.

# 2. Approval of the FY 2009 LDFA Budget:

Carroll moved, seconded by Kurek to amend the following proposed budget items:

a) Move \$15,000 from Micro Loan Program for Entrepreneurs to SPARK Central Incubator Operating Expenditure, and

b) Rename Developmental Projects to LDFA Staff and to approve the budget committee recommendation of the FY 2010 LDFA Budget in the form presented at this meeting with the amended changes as discussed and attached hereto and made a part thereof, and forward to the respective municipalities for their approval. Motion approved unanimously.

### 3. Ann Arbor SPARK FY 2009 Cantillon Maintenance Plan:

Maynard moved, seconded by Kurek to authorize for expenditure \$10,000 from Cantillon Web Based Education-Maintenance budget. Motion approved unanimously.

Note for the following resolution: A conflict of interest issue was raised, the matter was discussed and the Board determined there was no conflict of interest and decided to move forward.

Maynard moved, seconded by Kurek to authorize expenditure up to \$6,500 from the Cantillon Web Based Education – Development budget to obtain the usage data needed to evaluate Cantillon usage to date. Motion approved unanimously.

### **MOTION TO ADJOURN:**

Maynard moved, seconded by Rapundalo, to adjourn the meeting at 9:41am. Motion approved unanimously.

Respectfully Submitted,

Tom Crawford, Recording Secretary



### MINUTES – REGULAR BOARD MEETING March 17, 2009

### Ann Arbor-Ypsilanti SmartZone Local Development Finance Authority

SPARK Central Incubator 330 E. Liberty Street, Ann Arbor, MI 48104

**Members Present:** Richard King, Rob Risser, Stephen Rapundalo, Theresa Carroll, Mark Maynard, Darryl Daniels, Richard Beedon (by telephone), Tom Crawford-Ex-officio, Roselyn Zator-Ex-officio

Members Excused: Lisa Kurek, Michael Korybalski

**Others Present:** Greg Fronizer-SPARK, Elizabeth Parkinson-SPARK, Skip Simms-SPARK, Kurt Riegger-SPARK, Sandi Bird-City of Ann Arbor-Finance

### **CALL TO ORDER:**

King called the meeting to order at 8:17am. A quorum was present.

### **APPROVAL OF THE AGENDA:**

Risser moved, seconded by Daniels, to approve the Agenda for this meeting in the form presented at this meeting, as amended per discussion. Motion approved unanimously.

### **MOTIONS & RESOLUTIONS:**

### 1. Minutes of the January 27, 1009 Board Meeting:

Risser moved, seconded by Daniels, to approve the Minutes of the January 27, 2009 board meeting in the form presented at this meeting, as amended per discussion. Motion approved unanimously.

### **CHAIR'S REPORT:**

Risser moved, seconded by Carroll to change the April 28, 2009 regular board meeting time to 7:30am – 12:00pm, location: SPARK Central Incubator. Motion approved unanimously.

### **PUBLIC COMMENT:**

None.

### **REPORT FROM SERVICE PROVIDERS:**

### 1. Contract/Budget Committee:

### Sponsorships:

The committee approved the sponsorship for Growth Capital Symposium and did not approve the sponsorship for the Bio conference in Atlanta.

### **Phase III Intensive Services:**

Daniels moved, seconded by Maynard to accept SPARK's recommendation to amend the Agreement between the LDFA and Ann Arbor SPARK, dated June 30, 2008 and effective as of July 1, 2008, Attachment A, Section 3.1.2 and approval subject to the confirmation the language is within the boundaries of the LDFA Agreements. The SPARK recommendation is as follows:

"For Phase II and III services, Contractor shall be reimbursed on a monthly basis at the rate of \$100/hour for each client served by a subcontractor. Add "Contractor shall be reimbursed also for the other company needs per the intent of Section 1.1.4 at reasonable levels. Additional milestone based on expenditures may include:

- Legal assistance for IP protection work to \$250/hour
- Fixed price services for studies and reports to 90% of actual cost
- Marketing efforts including travel related costs and materials to 75% of cost
- Costs of other reasonable milestone based needs 50% of actual costs

Contractor shall have an Advisory Board it will consult for services and engagements that exceed \$10,000."

Yes: Daniels, Maynard, Beedon, King, Carroll

No: Risser, Rapundalo

Motion carried.

### **REPORT FROM SERVICE PROVIDERS:**

### 1. Ann Arbor SPARK FY 2009 Entrepreneurial Plan:

Postponed until the next meeting.

### 2. Ann Arbor SPARK FY 2009 Cantillon Maintenance Plan:

Risser moved, seconded by Daniels to form a committee to examine Cantillon with the following members:

Kurek

Maynard

Beedon

Crawford

Motion approved unanimously.

### 3. <u>Microphones Acquisition:</u>

Risser moved, seconded by Rapundalo to approve the Tel Systems bid for purchase of microphones, not to exceed \$10,768 and expend from the Business Incubator-Shared Equipment budget line item. Motion approved unanimously.

### 4. Proposed FY 2010 Budget:

Discussion ensued regarding Contractor portion of LDFA budget. The Contract/Budget Committee will meet within two weeks to finalize LDFA budget.

### **OTHER BUSINESS:**

King recommended to hold a special board meeting to finalize the recommended budget on April 2, 2009, 8:00am – 9:00am, location: SPARK Central Incubator

### **MOTION TO ADJOURN:**

Risser moved, seconded by Daniels, to adjourn the meeting at 10:30am. Motion approved unanimously.

Respectfully Submitted,

Tom Crawford, Recording Secretary

# Ann Arbor-Ypsilanti SmartZone

## Local Development Finance Authority

### Ann Arbor SPARK

### **Quarterly Report**

### January 1, 2009 through March 31, 2009

# Work Accomplished

### Number and identity of companies in each phase, plus relevant aspects of commercialization

37 companies in Ann Arbor were served this quarter. Counting companies outside the area a total of 70 companies were served with Phase I, II and III services.

### The following companies only received Phase I reviews

Account Name	City	Opportunity Description	Account Description
ACES International, Inc.	Whitmore Lake	Business planning and market strategy	Advanced solar energy systems
Acme Glassworks	Ann Arbor	Business planning	Borosilicate colored glass rods and frit for glassblowers
Ann Arbor EDM	Ann Arbor	Business planning	Electronics technology for machines used in diesel engine manufacturing
Ann Arbor Swim School	ann arbor	Business planning	Swim school
Ann Rubber	Tecumseh	Business planning assistance with retail concept	High fashion latex clothing
Arzac, Inc.	Ann Arbor	Business planning	Web based content management system for non-technical users
Bertolina Newco	Portage	Business planning assistance	Medical management software for surgeons
Bibby Planning Services	Ann Arbor	Business planning and funding	Planning and design services for developers, municipalities, and firms to partner with landscape architects, engineers, and urban planners

BKMEDIC, Ilc	Durand	Business planning	Interactive multi-linked system allowing the general public to access the 911 system and become an extension of your EMS
CampusKorner	Ypsilanti	Web site development	On-line blog for secondary education w/secure retail element
Clinical Consultants, Ilc	Columbia	Willing to move to AA if find firm to finish prototype	Medical device for anesthesiologists to help protect against dental damage.
Deagun Corporation	Ypsilanti	Launch planning; potential investment	Web-based point of sale and inventory management system, SaaS model
eChamberConnect, LLC.	Ann Arbor	Relocate to Ann Arbor, review business plan, funding sources	Web based applications for Chambers of Commerce
Emerald Air	Wixom	Business fundability review and connections	Start up - Air recycling for energy efficiency via reduced heat needs
Energy-Guru.com	Vienna	Growth strategy	web marketplace for energy related goods and services
E Z C Enterprises, LLC	Troy	Finance, and overall management of the "details	Optical disk cases with improved readability
Handy Hands Cleaning Services	Belleville	Business planning, product development	Consumer test strip for STD detection
House of Serenity	Detroit	Startup planning and networking	Center for career guidance and development targeting young women in Detroit
In Vivo Solutions	Ann Arbor	Business and financial planning, including feasibility and marketing	Pharmaceutical CRO offering pre-clinical feasibility or product development services
ITS LLC	Ann Arbor	Business contacts and planning	Computer services to small businesses
Komgen	Ann Arbor	Partnering and funding assistance	HIV treatment using off patent small molecule; requires development to improve its therapeutic properties
Laskowski Newco	Canton	Business planning	HR related, but not disclosed
Meeks Newco	Ann Arbor	General set up of business	Provides debt relief assistance to consumers
MM Enterprises	Plymouth	Product development and business launch	RFID solution for reminding people when they leave things behind
Mobile2MobileUSA	West Bloomfield	Funding assistance	Secure mobile payment processing

Myel	Steelton	Assistance with invention planning for idea using capacitors	Alternative energy using capacitors; possible U-M connection	
Next Generation Therapeutics	Plymouth	Pay for license for MassSpec, and help w/PSF preparation	CRO for Bio industry	
Nymirum	Ann Arbor	IP and FTO legal work, and corporate identity services	Drug discovery platform that reveals the structure of RNA (ribonucleic acid) and identifies the small molecules that will bind to these structures.	
Party Central Entertainment	Ishpeming	Business assistance	Website to assist with party needs	
Pleiades Inc.	Milan	Business planning and networking	International mutual fund for early stage investments	
PM Engineering, LLC	Novi	Technology validation and patenting	Novel diesel engine system to reduce emissions and improve efficiency	
Precise Loan Origination	Farmington Hills	Business planning	Pocket size checks with barcodes	
Prescription Writer LLC	Rochester	Business planning and marketing assistance	Hand held prescription creation device and software for medical profession.	
Ray.Taylor and Associates	Ann Arbor	Management reporting systems design and implementation guidance	Advisory services and technical consulting to public school	
Rohrer Renovations	Grass Lake	Funding sources	Small windmill for farm or home use	
RZM	Superior Twp	Business planning and fundraising	Novel technique for teaching math, from kindergarten through adult; intends to develop texbooks	
Seama Medical	Ann Arbor	Catheter System - Starting Business	New catheter &/or catheter securement device (CSD)- reduce complications of peripheral IVs	
Securely Yours LLC	Bloomfield Hills	Business planning assistance	Identity and Access Management services using SaaS model	
Sedona Management Inc.	Ann Arbor	Business model guidance; interest in locating in SPARK Central	Movera Method mind and body training approach; d/b/a Movera Method	
Smart Dining, Inc.	Ypsilanti	Marketing/Banner Plan	Promotes independent dining establishments with biannual print and local web search	

SpiderClimbing	Ann Arbor	Business Planning	Climbing wall and system for fitness and entertainment
Technology Leveraging Cooperative	Rochester Hills	Assistance with business planning	Assisting small business with cooperative purchasing power and technology expertise
Tennyson Newco	Ypsilanti	Referred to SBDC in Ypsi	Wants to open a roller rink
The Gourmet Valet	Chelsea	Help with patent	Cabinet mounted recipe holder
Velcura Spinout	Ann Arbor	Pre-clinical planning and funding	Development of therapies for treatment of bone-related conditions
We Are Disc Golfers	Ann Arbor	Business formation and model	Website for disc golf community.
Wedlink	Canton	Review options for locating in Ann Arbor	HD quality video content and pictures between videographers and wedding couples

# The following companies were in Phase II Due Diligence this quarter but have not reached Phase III

Account Name	Opportunity Description	Account Description	Current FTE Jobs	Retained FTE Jobs
Ariscore	Evaluate technology hurdles	Recharging system for electric vehicle	1	1
Audiallo	Business planning and market strategy	New hearing aid technology	2	2
Incentives By Demand	Business planning and development	Online management system for automotive incentives	1	1
Ingenex Digital Marketing	Road mapping and go-to-market strategy	Digital marketing, Website development, search engine optimization, PR, advertising	2	2
Magical Pork	Business model and planning	Website that coordinates travel planning for groups of individuals from many origins to a single destination	1	1
Photonic Crystal Biosystems	Market validation and preliminary business planning	Biosensors for drug discovery research	1	1
POWERleap LLC	Moving to AA. Need technology support contacts.	Pressure sensitive surface that generates power	2	2

Saagara Designs	Business and technology planning	Business and technology planning	2	2
Akervall Technologies	Marketing and social media strategy	Commercializing dental appliance - mouthguard	1	1
Blaze Medical Devices	Subsidize test at UM Medical blood bank	Spectral analysis for red blood cells	2	1
Phios Analytical Laboratories	Review plans for moving forward	Use of Fourier Transform Mass Spectrometry (FTMS) in support of biomarker discovery.	3	3
TMJ Pain Solutions	Go to market for medical device	An oral device for treating craniofacial pain	2	2

# The following companies received Phase III level support

Account Name	Opportunity Description	BA Amt Asked	BA Contracted	BA Expenditures	Current FTE Jobs	Retained FTE Jobs	Account Description
Accio Energy, Inc.	Analyze Accio Energy's existing multi-spray test bed platform.	6,000	6,000	6,000	3	3	Alternative energy wind generation for small applications
Daixo	EMR software for dermatologist clinics	2,500	2,500	1,856	1	1	Develop financial assumptions and reports
EiPon Learning	SaaS digital recording technology for language learning	5,200	5,200	5,200	1	1	Market and pricing strategy for schools
ePack, Inc.	MEMS packaging		10,000		1	1	Vacuum and hermetic packaging of MEMS using solder.
Hygieia, Inc.	Marketing plan and strategy	5,000	4,000	4,000	1	1	Glucose monitor that recommends dosage adjustments for improved glycemic control

Kiyo Networks  MarketMonitor  HQ	Business Idea Form  Financial and technical planning	4,000	4,000 7,000	2,100	1	2	Network management of wireless data and DSL services for retail and corporate branch offices Tool for automating SEO monitoring activities
MedArray	Evaluate market for improved gassing systems used w/ traditional culture systems and companion products	10,000	10,000	2,600	3	2	Silicone hollow fiber membrane to enable highly efficient blood oxygenators
Mobatech, Inc.	Market and financial plan		12,000	6,650	1	1	Mobile Phone Software
Nudge Them	Go-to-market plan, coaching		5,600	4,300	3	2	Appointment reminder service
Nymirum	IP and FTO legal work	16,000	7,500	200	1	1	Drug discovery platform reveals RNA structure
Ocusciences	Combination of remaining amounts from earlier Proposals		5,105	4,425	3	2	Ophthalmic device; OcuMet – Early diabetic detection
Sentry Medical	Product development and market research	12,000	10,000	10,000	1	1	Medical technologies to address undesired behaviors Online CAD
Speedraft	Funding strategy, introductions		4,000	3,450	7	7	system for matching tool makers with clients, SaaS model.
Transducing Energy Devices	Patent filing and electronics consulting for production planning	10,000	10,000	10,000	1	1 .	Fuel-less production of electricity by manipulation of flux from magnets

### Founding location, current location

System now in place to capture company originating location for auditing purposes.

### Work to be Accomplished

- Contract with University of Michigan to create a report on Cantillon usage.
- Begin discussions on contract for next fiscal year.

### **Problems**

None

### Significant Deviation from Scope of Work

Phase 2 and Phase 3 hours and expenses are significantly behind budget. We anticipate significant increase next quarter in Phase 2 and 3 dollar commitments since we have broadened the services we offer clients. In the next quarter we estimate the number of companies receiving these services will increase by 50% to 21, based on our pipeline increase for due diligence. Due diligence hours will increase as the ask for Phase 3 support increases. We also expect the average amount of services for Phase 3 will increase 66% as we increase the number of service offerings. This will bring our fourth quarter actual numbers close to the original projections for the quarter. Total year, however, will be significantly under budget.

Business incubator expense is over budget because tenancy is under projection. This was due to the number of tenants over estimated plus several tenants were unable to pay. Therefore the amount budgeted to be deducted from total incubator costs was significantly less. However, the amount billed for the incubator is significantly below the maximum annual fee under the terms of the agreement.

Not budgeted but approved as a shared equipment item is \$10,000 for improved audio/video equipment for the event space at the incubator.

### **Business Services**

The 15<sup>th</sup> Entrepreneur Boot Camp will take place April 23 and 24.

### **Hosted Events**

More than 900 entrepreneurs attended one or more of the 25 events hosted in Ann Arbor by Ann Arbor SPARK this quarter. SPARK hosted several other events at SPARK East.

Event Name	Date	Place of Event		ox#of idees	Purpose of Event
			Entrepre- neurs	Service Providers	
Shifting Gears Informational Program	Jan. 7, 12, 20, Feb. 2, 2009	SPARK Central	85	0	Recruit individuals who want to leverage their career experiences and education to help small businesses grow. The program explains the difference between traditional work environments and a start-up company. Participants will be mentored by experienced start-up executives and be given internships with local start-up companies.
Power Lunch	Jan. 12, 2009	SPARK Central	8	1	CEO Educational Luncheon - Searching/Hiring the right talent
Open Coffee	Jan. 13, Feb. 10 and Mar. 10, 2009	SPARK Central	107	7	Networking event for entrepreneurs, investors and those who work with technology & innovation business, particularly in IT, cleantech and life sciences.
Marketing Roundtable	Jan. 13, 2009	SPARK Central	44	2	A wide range of marketing and marketing communication leaders provide strategy, branding, online, search, PR, advertising, and other disciplines.
BioArbor:Experienced Scientific Founders Share Their Stories	Jan. 14, 2009	SPARK Central	77	6	An expert panel of three scientists who have successfully started companies speak to issues critical in starting companies, building teams, developing technology into products and funding ventures.
Boot Camp Reunion	Jan. 15, 2009	SPARK Central	41	0	1st Annual Boot Camp Reunion. A networking event inviting all past campers, mentors and drill instructors.
BA Consultant Meeting	Jan 16 and Mar 20, 2009	SPARK Central	3	40	Monthly Business Accelerator meeting to update consultants on SPARK and review projects.
Entrepreneur 1.0:The Entrepreneur	Jan. 29, 2009	SPARK Central	17	2	Informative and interactive session with J.T. Pedersen (an IT business leader). He looks into, in his own words, "Becoming involuntarily unemployed, at any point in your life, can evoke any number of conflicting emotions."

Mingle and Match	Feb. 3, 2009	SPARK Central	66	10	For entrepreneurs launching a startup, and need people to help them. Companies have 1 minute to tell about the business and what kind of help thy are seeking, followed by a networking session. Others interested in joining a Startup, and are looking for excitement now and pay later, or want to just help a startup, attend this event to learn about early stage businesses opportunities.
Power Lunch	Feb. 10, 2009	SPARK Central	. 8	3	CEO Power Lunch - Discussing Business Development
Marketing Roundtable	Feb. 10, 2009	SPARK Central	63	.4	This program looks at marketing from the 30,000 foot view, but will also provide enough detail so marketing staff can make actionable decisions and either develop a professional and compelling plan or enhance the current version.
BioArbor Presents:Fundraising in Good Times and Bad	Feb. 11, 2009	SPARK Central	88	10	Robert Zerbe, MD President & CEO, QuatRx Pharmaceuticals; Roger Newton, PhD, FAHA President & CEO, Esperion Therapeutics, two leading life science entrepreneurs in Michigan discuss how they've positioned their companies and strategies they've used for fundraising in shifting economic conditions.
Entrepreneur 1.0 Launch: Executive Summary	Feb. 12, 2009	SPARK Central	27	5	Problem, product, market, team, competitors, financials: By describing each element of your business, you will clarify your current position as well as your needs.
Hot Shots - Career Connections	Feb. 17, 2009	Mélange	47	0	Bring your resume, and come and mingle with growing, innovative companies in a fun and relaxed environment! This event is only for talent seeking opportunities for themselves.
Entrepreneur 1.0 Launch: Product Innovations	Feb. 26, 2009	SPARK Central	29	5	Program focus on defining your customers, their needs and their personas in order to create insights into product strategies for various market segments.
February Financial Executive Breakfast	Feb. 26, 2009	SPARK Central	17	0	Mike Chatas, President of United Structured Finance Company (USFC), discussed the current bank lending environment and the opportunities that USFC is finding in completing transactions to help business grow and thrive in today's environment.

Marketing Roundtable: The Power of Positioning and Branding	Mar. 10, 2009	SPARK Central	79	5	Jim Hume and panelists take you through the methods and exercises necessary to find your unique and compelling position in the marketplace, and how to build a strong brand that best reflects the position.
BioArbor: Cleared for Launch: Planning to Ensure Your Medical Product is Approved	Mar. 11. 2009	SPARK Central	94	4	Presentation and Q&A with Heather Rosecrans of the U.S. Food & Drug Administration and Stephen Goldner of the Regulatory Affairs Associates. Program covered topics essential when planning for FDA approval of medical products, including drugs and devices.
Entrepreneur 1.0 Launch: Market Strategy	Mar. 18, 2009	SPARK Central	20	2	Your company is defined by its positioning and the marketing battles it chooses to fight. Identifying your corporate strengths, weaknesses, opportunities and threats will help you zero in on the battles you can win.
	TOTAL # Entrepreneurs		920	106	

# Sponsorships/Partnered Events

We again sponsored only one event for the quarter.

Event Name	Pate 1	शिक्षक वृश्विप्रवेशः	Approx # of agreendees	
Ann Arbor TECH Cocktail	Mar. 27, 2009	Live at PJ's - Ann Arbor	280	Gold Sponsorship for TECH Cocktail - Evening of fun mingling with other technology enthusiasts, investors, bloggers and entrepreneurs. It will offer a handful of startups an opportunity to show-off in an expo-style to the rest of the community. Looks to help the Ann Arbor area amplify the technology signal while having fun doing it.
	TOTAL # Entrepreneurs		280	

### **SPARK Central Incubator**

Total number of Full Tenants (those in a cubicle with secure space and full privileges) totaled four companies with four paid seats.

Full Tenants	# of Seats	Full Tenants	# of Seats	Full Tenants	# of Seats
1/1/09		2/28/09		3/31/09	
Hygieia	1	Hygieia	1	Hygieia	1
Openworld	1	Openworld	1	Openworld	1
Vision Interface	1	Vision Interface	1	GTI Risk	1
Solutions		Solutions		Management	
				RKC Marketing	1
TOTAL	3		3		4

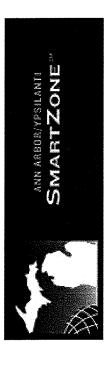
Total number of Virtual Tenants (those without secure space and secondary access to conference rooms) increased by one. One company sold to another Michigan company and two became full tenants.

Virtual Tenants	Virtual Tenants	Virtual Tenants
1/31/09	2/28/09	3/31/09
Boom Dash	Boomdash	(sold to NextPhase
	·	Technologies)
Daixo	Daixo	Daixo
Eipon Learning	Eipon Learning	Eipon Learning
GTI Risk Management	GTI Risk Management	(became full tenant)
Hygieia	(became full tenant)	
Jenco Industries	Jenco Industries	Jenco Industries
Locomatix	Locomatix	Locomatix
Mobatech	Mobatech	Mobatech
Monarch Antenna	Monarch Antenna	Monarch Antenna
Vision Solution International	Vision Solution International	Vision Solution International
	Speedraft	Speedraft
		Akervall Technologies
		Incentives By Demand
		Jelic Patent Services
		UrTurn

The following report shows the activity of incubator interest the past quarter.

Company	Description	Incubator Type	Start Date	Status
Arzac, Inc.	Web based content management system for non-technical users	Virtual		Waiting for lease to be signed
Chrysalis Ventures	leading source of equity capital for young growth companies in the "under-ventured" Midwest and South	Tenant		Looking for office for Ann Arbor presence

Eipon Learning	SaaS company using proprietary digital recording technology to aid in language learning	Tenant	Virtual looking to move to Tenant
eChamberConnect,	Information Technology	·	Submitted inquiry
eVjump Solar	a unique low cost CIGS polymer solar cel		Took Tour – no word back
Fifty Sense	Website gateway to active lifestyle information for baby boomers	Virtual	Waiting to see if company will move forward
Grease Monkeys	Biodiesel production from restaurant waste	Tenant	Not ready for office space
InfoSoft	Business Services; Information Technology	Tenant	Took Tour – no word back
Project Freestyle	Web 2.0 community for soccer players	Tenant	Waiting for Funding
SimuQuest	Hand coded software for embedded systems	Tenant (3/4)	Took tour of facility early 2009 – No word yet
Sungrace Software	Engineering, 3-D design, software consulting	Tenant	Waiting for Funding



# **FINANCIAL SUMMARY**

as of March 31, 2009

	ACTUAL Q1	ACTUAL Q2	ACTUAL Q3	FORECAST Q4	Full Year
Phase II (Due Diligence) \$10 Number of Clients	\$100/hr				
Actual/Forecast	23	17	12	20	72
Budget/Proposed	1	1	11	1	44
Actual Over/(Under) Target	12	9		o	28
Hours per Client (Avg)					
Actual/Forecast	2.9	2.5	6.3	4.0	3.9
Budget/Proposed	10.0	10.0	10.0	10.0	10.0
Actual Over/(Under) Target	(7.1)	(7.5)	(3.8)	(0.9)	(6.1)
Memo: Total Phase II Hours	29	42	75	80	264

Phase III (Intensive Service) \$100/hr Number of New Clients					-
Actual/Forecast	13	13	4	21	61
Budget/Proposed	21	21	21	21	84
Actual Over/(Under) Target	(8)	(8)	(2)	0	(23)
Hours per Client (Avg)					
Actual/Forecast	30.2	47.6	29.3	20.0	39.2
Budget/Proposed	40.0	40.0	40.0	40.0	40.0
Actual Over/(Under) Target	(8.8)	9.7	(10.8)	10.0	(0.8)
Memo: Total Phase III Hours	392	618	410	1,050	2,470

Shared equipment for \$10k approved last meeting. Rent col Making decisions for Phase III much quicker than estimated Restrictions on use of funds limited billable hours until Q4 Most event sponsorship opportunities are outside city Full amount of maintenance plan not approved Explanation VARIANCE Interim Audit (Over)/Under Budget BUDGET Forecast (36,360) (20,000) 26,337 80,798 3,812 16,419 19,950 (56,360) 30,913 \$ 276,307 2,772 91,707 150,916 148,067 184,601 (50,400) (120,420) (43,000) (27,500) (157,000) (44,000) (321,500) (19,200) (24,000) (40,700) (20,000) (54,400) (12,500) (241,320) (934,620) \$ 15,872 (693,300)950,492 950,492 Amount \$1,101,408 30,913 (240,702) (15,388) (7,581) (40,000) (19,950) (43,000) (27,500) (20,000) (157,000) (17,663) (34,450)(12,500) (50,400) (156,780) \$ (297,680) \$ (842,914) \$ 292,178 \$1,135,093 (545,234)Full Year FORECAST Q4 (39,244) (8,000) (105,000) (4,800) (3,000) (20,000) (10,000) (13,600) (6,250) (13,587) (38,452) (10,751) (6,030) (68,820) \$ (278,714) \$ (278,714) \$ (209,894) 470,419 69 (34,837) (4,597) (2,500) (10,000) (15,420) (48,398) (10,749) ACTUAL Q3 273,195 2,150 (6,883)(39,252) (5,513) (497) (11,650) (4,177) \$ (213,840) (6,250)\$ (115,096) (98,745)\$ 268,462 \$ 54,622 749,134 49 (9,453) (4,600) (14,324) (43,443) (10,750)(39,252) (1,350) (61,825) (3,679) (1,250) 247,817 23,763 5,000 \$ (121,409) (68,517) \$ (189,926) 694,512 \$ 276,579 \$ 86,654 ACTUAL 8 G ACTUALS Q1 (4,600)580,396 5,000 (39,252) (2,800) (39,040) (2,312) (831) (10,000) \$ (98,834) (7,069) (26,487) (10,750) (17,293) (61,598) \$ 429,619 178,240 607,859 4,655 \$ (160,432) \$ 590,051 **\$** Entreprenuer Educ.-Bootcamp & Grants Bus. Network Events-Sponsorships Fund Balance (6/30/2008) Fund Balance - Operations (Qtr End) Other Projected Services Marketing - P/R, Print, Websites Cantillon Web Based Education Total Other Projected Services Bus. Network Events-Hosted Phase III (Intensive Service) Total Contracted Services Contracted Services SPARK BA Direct Staffing INCOME STATEMENT Phase II (Due Diligence) SPARK Accounting Legal & Admin. Support Net Increase/Decrease Total Expenditures Business Incubator Investment Income Other Contingency Fuition Matching **Total Revenues** Miscellaneous Tax Revenue Expenditures:

20

July 08         1         2009         1         Audit         1         1         0         \$           July 08         1         2009         1         Direct Staff         1.00         \$           July 08         1         2009         1         Hours         140.55         \$           July 08         1         2009         1         Direct Staff         1.00         \$           July 08         1         2009         1         Direct Staff         1.00         \$           July 08         1         2009         1         Hours         1.00         \$           Aug. 08         1         2009         1         Hours         1.74.15         \$           Aug. 08         1         2009         1         Hours         1.00         \$           Aug. 08         1         2009         1         Hours         1.00         \$           Innex Sapt. 08         1         2009         1         Accting Svc         1.00         \$           Sapt. 08         1         2009         1         Hours         7.70         \$           Sapt. 08         1         2009         1         Accting Svc <th></th> <th></th> <th></th> <th>THE RESIDENCE OF THE PROPERTY OF THE PERSON OF THE PERSON</th> <th>STREET, STREET, STREET,</th> <th></th> <th>AND SERVICE TO SELECT THE PROPERTY OF THE PROP</th> <th>The second secon</th>				THE RESIDENCE OF THE PROPERTY OF THE PERSON	STREET,		AND SERVICE TO SELECT THE PROPERTY OF THE PROP	The second secon
July 08         1         2009         1         Direct Staff         100         \$           July 08         1         2009         1         Hours         2000         1           July 08         1         2009         1         Acadiny Exp         100         \$           July 08         1         2009         1         Acadiny Exp         100         \$           July 08         1         2009         1         Acadiny Exp         100         \$           Aug. 08         1         2009         1         Acadiny Exp         100         \$           Aug. 08         1         2009         1         Acadiny Exp         100         \$           Aug. 08         1         2009         1         Acadiny Exp         100         \$           Aug. 08         1         2009         1         Acadiny Exp         100         \$           Sept. 08         1         2009         1         Acadiny Exp         100         \$           Sept. 08         1         2009         1         Acadiny Exp         100         \$           Sept. 08         1         2009         1         Acadiny Exp         100 <td>Legal &amp; Admin. Support</td> <td>July 08</td> <td>-</td> <td>2009</td> <td><b>~</b></td> <td>Audit</td> <td>1.00</td> <td>(12,360.00)</td>	Legal & Admin. Support	July 08	-	2009	<b>~</b>	Audit	1.00	(12,360.00)
July 08         1         2009         1         Hours         2000         5           July 08         1         2009         1         Hours         140.55         \$           July 08         1         2009         1         Constitute Exp         1.00         \$           July 08         1         2009         1         Direct Staff         1.00         \$           Aug. 08         1         2009         1         Hours         1.00         \$           Sept. 08         1         2009         1         Hours         1.00         \$           Sept. 08         1         2009         1         Hours         1.00         \$           Sept. 08         1         2009         1         Hours         1.00         \$ <tr< td=""><td>SPARK BA Direct Staffing</td><td>July 08</td><td>_</td><td>2009</td><td><del>-</del></td><td>Direct Staff</td><td>1.00</td><td>(13,084.00)</td></tr<>	SPARK BA Direct Staffing	July 08	_	2009	<del>-</del>	Direct Staff	1.00	(13,084.00)
July 09         1         2009         1         Hours         140.55         \$           July 08         1         2009         1         Hours         1.00         \$           July 08         1         2009         1         Hours         1.00         \$           Aug. 08         1         2009         1         Hours         4.00         \$           Aug. 08         1         2009         1         Events         1.00         \$           Sept. 08         1         2009         1         Audit         1.00         \$           Sept. 08         1         2009         1         Hours         7.70         \$           Sept. 08         1         2009         1         Devents         1.00         \$	Phase II (Due Diligence)	July 08	_	2009	<del>-</del>	Hours	20.00	(2,000.00)
July 08         1         2009         1         Facility Exp         100         \$           Aug. 08         1         2009         1         Accting Svc         1.00         \$           Aug. 08         1         2009         1         Hours         174.15         \$           Aug. 08         1         2009         1         Hours         174.15         \$           Aug. 08         1         2009         1         Events         1.00         \$           Aug. 08         1         2009         1         Accting Svc         1.00         \$           ion Aug. 08         1         2009         1         Accting Svc         1.00         \$           ion Aug. 08         1         2009         1         Accting Svc         1.00         \$           ion Aug. 08         1         2009         1         Accting Svc         1.00         \$           ion Aug. 08         1         2009         1         Accting Svc         1.00         \$           Sept. 08         1         2009         1         Accting Svc         1.00         \$           Sept. 08         1         2009         1         Accting Svc	Phase III (Intensive Service)	July 09	_	2009	<del>-</del>	Hours		_
July 08         1         2009         1         Accting Svc         100         \$           Aug. 08         1         2009         1         Direct Saff         1,00         \$           Aug. 08         1         2009         1         Hours         1,74,15         \$           Aug. 08         1         2009         1         Hours         1,00         \$           Aug. 08         1         2009         1         Hours         1,00         \$           Aug. 08         1         2009         1         Accting Svc         1,00         \$           Aug. 08         4         2009         1         Accting Svc         1,00         \$           Aug. 08         4         2009         1         Accting Svc         1,00         \$           Sept. 08         1         2009         1         Accting Svc         1,00         \$           Sept. 08         1         2009         1         Hours         75,70         \$           Sept. 08         1         2009         1         Hours         75,70         \$           Sept. 08         1         2009         1         Hours         75,70	Business Incubator	July 08	_	2009	_	Facility Exp		
Aug. 08         1         2009         1         Direct Staff         1.00         \$           Aug. 08         1         2009         1         Hours         1.00         \$           Aug. 08         1         2009         1         Hours         1.00         \$           Aug. 08         1         2009         1         Feding Events         1.00         \$           Aug. 08         1         2009         1         Events         1.00         \$           ion Aug. 08         1         2009         1         Events         1.00         \$           ion Aug. 08         4         2009         1         Dev Unit 10         1.00         \$           Sept. 08         1         2009         1         Audit         1.00         \$           Sept. 08         1         2009         1         Hours         75.70         \$ <td>SPARK Accounting</td> <td>July 08</td> <td>~</td> <td>2009</td> <td>_</td> <td>Accting Svc</td> <td>1.00 \$</td> <td>(3,583.33)</td>	SPARK Accounting	July 08	~	2009	_	Accting Svc	1.00 \$	(3,583.33)
Aug. 08 1 2009 1 Hours 174.15 \$ (4) 6	SPARK BA Direct Staffing	Aug. 08	<del>-</del>	2009	_	Direct Staff	1.00	(13,084.00)
Aug. 08 1 2009 1 Hours 174.15 \$ (749, 08)  Aug. 08 1 2009 1 Accting Svc 1.00 \$ (100 \$ 1)    Aug. 08 1 2009 1 Events 1.00 \$ (100 \$ 1)    Aug. 08 1 2009 1 Events 1.00 \$ (100 \$ 1)    Aug. 08 1 2009 1 Events 1.00 \$ (100 \$ 1)    Sept. 08 1 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Sept. 08 1 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Sept. 08 1 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Sept. 08 1 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Sept. 08 1 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Sept. 08 1 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Sept. 08 1 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Sept. 08 1 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Sept. 08 2 2009 1 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Oct. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 2009 2 Direct Staff 1.00 \$ (100 \$ 1)    Nov. 08 2 200	Phase II (Due Diligence)	Aug. 08	<del></del>	2009	_	Hours	4.00 \$	(400.00)
Aug. 08 1 2009 1 Facility Exp 1.00 \$ 7 (100 4) 4049, 08 1 2009 1 Acciting Svc 1.00 \$ 1 (100 4) 4049, 08 1 2009 1 Events 1.00 \$ 1 (100 4) 4049, 08 1 2009 1 Events 1.00 \$ 1 (100 4) 4049, 08 1 2009 1 Accr. 6/08 1.00 \$ 1 (100 4) 5	Phase III (Intensive Service)	Aug. 08	<del>-</del>	2009	_	Hours	174.15 \$	(17,415.00)
Aug. 08         1         2009         1         Accting Svc         1.00         \$           raship-Aug. 08         1         2009         1         Events         1.00         \$           fon         Aug. 08         1         2009         1         Dev Unit 10         1.00         \$           sept. 08         1         2009         1         Accr. 6/08         1.00         \$           Sept. 08         1         2009         1         Hours         75.70         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           Sept. 08         1         2009         1         Devents         1.00         \$           Oct. 08         2         2009         1         Deventing <t< td=""><td>Business Incubator</td><td>Aug. 08</td><td><del>-</del></td><td>2009</td><td>_</td><td>Facility Exp</td><td>1.00</td><td>(10,466.98)</td></t<>	Business Incubator	Aug. 08	<del>-</del>	2009	_	Facility Exp	1.00	(10,466.98)
Aug. 08 1 2009 1 Events 1.00 \$ 100 \$	SPARK Accounting	Aug. 08	_	2009	<del></del>	Accting Svc	1.00	(3,583.33)
Aug. 08         1         2009         1         Events         1.00         \$           Sobt. 08         4         2008         1         Dev Unit 10         1.00         \$           Sept. 08         1         2008         1         Audit         1.00         \$           Sept. 08         1         2009         1         Direct Staff         1.00         \$           Sept. 08         1         2009         1         Hours         75.70         \$           Sept. 08         1         2009         1         Hours         75.70         \$           Sept. 08         1         2009         1         Accting Svc         1.00         \$           Sept. 08         1         2009         1         Events         1.00         \$           Sept. 08         1         2009         1         Events         1.00         \$           Sept. 08         1         2009         1         Cartillon         1.00         \$           Ites         Sept. 08         1         2009         1         Cartillon         1.00         \$           Oct. 08         2         2009         2         Direct Staff	Bus. Network Events-Sponsorship	: Aug. 08	_	2009	<del>-</del>	Events	1.00	(268.00)
Oct. 08	Bus. Network Events-Hosted	Aug. 08	_	2009	_	Events		
ion Aug. 08 4 2008 1 Accr. 6/08 1.00 \$  Sept. 08 1 2009 1 Direct Staff 1.00 \$  Sept. 08 1 2009 1 Hours 4.00 \$  Sept. 08 1 2009 1 Hours 75.70 \$  Sept. 08 1 2009 1 Hours 75.70 \$  Sept. 08 1 2009 1 Events 1.00 \$  Ion Sept. 08 1 2009 1 Events 1.00 \$  Ion Sept. 08 1 2009 1 Events 1.00 \$  Ion Sept. 08 1 2009 1 Events 1.00 \$  Ion Sept. 08 1 2009 1 Events 1.00 \$  Ion Sept. 08 1 2009 2 Hours 1.00 \$  Ion Oct. 08 2 2009 2 Hours 1.00 \$  Ion Oct. 08 2 2009 2 Events 1.00 \$  Ion Oct. 08 2 2009 2 Events 1.00 \$  Ion Oct. 08 2 2009 2 Events 1.00 \$  Ion Oct. 08 2 2009 2 Events 1.00 \$  Ion Oct. 08 2 2009 2 Events 1.00 \$  Ion Oct. 08 2 2009 2 Events 1.00 \$  Ion Oct. 08 2 2009 2 Hours 1.00 \$  Ion Oct	Cantillon Web Based Education	Aug. 08	4	2008	_	Dev Unit 10	1.00	(12,000.00)
Sept. 08         1         2009         1         Audit         1.00         \$           Sept. 08         1         2009         1         Hours         4,00         \$           Sept. 08         1         2009         1         Hours         75.70         \$           Sept. 08         1         2009         1         Accting Svc         1.00         \$           Sept. 08         1         2009         1         Events         1.00         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           Ino. Sept. 08         1         2009         1         Marketing         1.00         \$           Ino. Sept. 08         1         2009         1         Direct Staff         1.00         \$           Oct. 08         2         2009         2         Direct Staff         1.00         \$           Oct. 08         2         2009         2         Dev Unit         1.00 </td <td>Cantillon Web Based Education</td> <td>Aug. 08</td> <td>4</td> <td>2008</td> <td><del>-</del></td> <td>Accr. 6/08</td> <td>1.00</td> <td>12,000.00</td>	Cantillon Web Based Education	Aug. 08	4	2008	<del>-</del>	Accr. 6/08	1.00	12,000.00
Sept. 08         1         2009         1         Direct Staff         1.00         \$           Sept. 08         1         2009         1         Hours         75.70         \$           Sept. 08         1         2009         1         Hours         75.70         \$           Sept. 08         1         2009         1         Events         1.00         \$           reship: Sept. 08         1         2009         1         Events         1.00         \$           res Sept. 08         1         2009         1         Events         1.00         \$           res Sept. 08         1         2009         1         Marketing         1.00         \$           res Sept. 08         1         2009         1         Marketing         1.00         \$           res Sept. 08         1         2009         1         Marketing         1.00         \$           res Sept. 08         1         2009         2         Hours         1.00         \$           res CS Sept. 08         1         2009         2         Hours         1.00         \$           res CS Sept. 08         2         2009         2         Hours	Legal & Admin. Support	Sept. 08	~	2009	<del>-</del>	Audit		
Sept. 08         1         2009         1         Hours         4.00         \$           Sept. 08         1         2009         1         Hours         75.70         \$           Sept. 08         1         2009         1         Acting Svc         1.00         \$           Sept. 08         1         2009         1         Events         1.00         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           Inc. Sept. 08         1         2009         1         Marketing         1.00         \$           Inc. 08         2         2009         2         Hours         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00	SPARK BA Direct Staffing	Sept. 08	<del></del>	2009	<del>-</del>	Direct Staff	1.00	(13,084.00)
Sept. 08         1         2009         1         Hours         75.70         \$           Sept. 08         1         2009         1         Actinity Exp         1.00         \$           Sept. 08         1         2009         1         Events         1.00         \$           sept. 08         1         2009         1         Marketing         1.00         \$           inn         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         1         Direct Staff         1.00         \$           Oct. 08         2         2009         2         Direct Staff         1.00         \$         (0.0         \$           Oct. 08         2         2009         2         Direct Staff         1.00         \$         (0.0         \$         (0.0         \$         (0.0         \$         (0.0         \$         (0.0         \$         (0.0         \$         (0.0         \$         (0.0         \$         (0.0         \$         (0.0 <td>Phase II (Due Diligence)</td> <td>Sept. 08</td> <td>_</td> <td>2009</td> <td>τ-</td> <td>Hours</td> <td>4.00 \$</td> <td>(400.00)</td>	Phase II (Due Diligence)	Sept. 08	_	2009	τ-	Hours	4.00 \$	(400.00)
Sept. 08         1         2009         1         Facility Exp         1.00         \$           Sept. 08         1         2009         1         Events         1.00         \$           sept. 08         1         2009         1         Events         1.00         \$           ites         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         2         Hours         2.00         \$           Oct. 08         2         2009         2         Hours         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           ion         Oct. 08 <t< td=""><td>Phase III (Intensive Service)</td><td>Sept. 08</td><td>-</td><td>2009</td><td>τ-</td><td>Hours</td><td>75.70</td><td>(7,570.00)</td></t<>	Phase III (Intensive Service)	Sept. 08	-	2009	τ-	Hours	75.70	(7,570.00)
Sept. 08         1         2009         1         Accting Svc         1.00         \$           Sept. 08         1         2009         1         Events         1.00         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Oct. 08         2         2009         2         Hours         2.00         \$           Oct. 08         2         2009         2         Hours         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Events         1.00         \$           Ion         Oct. 08         2         2009         2         Accting Svc         1.00         \$           Ion         Oct. 08         2<	Business Incubator	Sept. 08	_	2009	~	Facility Exp	1.00 \$	(7,340.25)
orship: Sept. 08         1         2009         1         Events         1.00         \$           Sept. 08         1         2009         1         Events         1.00         \$           Sept. 08         1         2009         1         Marketing         1.00         \$           Ion         Sept. 08         1         2009         2         Direct Staff         1.00         \$           Oct. 08         2         2009         2         Direct Staff         1.00         \$           Oct. 08         2         2009         2         Hours         2.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Events         1.00         \$           Oct. 08         2         2009         2         Events         1.00         \$           Oct. 08         2         2009         2         Events         1.00         \$           Oct. 08         2         2009         2         Devolted         1.00         \$           Ion         0.01         4         2008         2         Accr. 6	SPARK Accounting	Sept. 08	<del>-</del>	2009	<del></del>	Accting Svc	1.00	(3,583.33)
Sept. 08         1         2009         1         Events         1.00         \$           ion         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         1         Direct Staff         1.00         \$           Oct. 08         2         2009         2         Direct Staff         1.00         \$         (0.00         \$           Oct. 08         2         2009         2         Hours         1.00         \$         (0.0	Bus. Network Events-Sponsorship	o: Sept. 08	_	2009	<del>~~</del>	Events	1.00	(562.86)
ites         Sept. 08         1         2009         1         Marketing         1.00         \$           ion         Sept. 08         1         2009         1         Cantillon         1.00         \$           Oct. 08         2         2009         2         Direct Staff         1.00         \$         (0         \$           Oct. 08         2         2009         2         Hours         2.00         \$         (0         \$ </td <td>Bus. Network Events-Hosted</td> <td>Sept. 08</td> <td>_</td> <td>2009</td> <td><del>-</del></td> <td>Events</td> <td>1.00</td> <td>(1,301.81)</td>	Bus. Network Events-Hosted	Sept. 08	_	2009	<del>-</del>	Events	1.00	(1,301.81)
ion Sept. 08 1 2009 1 Cantillon 1.00 \$ (2.5 cm)      PAG Sept. 08	Marketing - P/R, Print, Websites	Sept. 08	_	2009	~	Marketing	1.00 \$	(7,068.76)
PR G Sept. 08			_	2009	_	Cantillon	1.00 \$	(4,600.00)
Oct. 08         2         2009         2         Direct Staff         1.00         \$           Oct. 08         2         2009         2         Hours         2.00         \$           Oct. 08         2         2009         2         Facility Exp         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Events         1.00         \$           Oct. 08         2         2009         2         Marketing         1.00         \$           Oct. 08         2         2009         2         Marketing         1.00         \$           Inn         Oct. 08         2         2009         2         Dov Unit 6         1.00         \$           Inn         Oct. 08         4         2008,09         2         Accr. 6/08         1.00         \$           Inn         Oct. 08         2         2009         2         Accr. 6/08         1.00         \$           Inn         Oct. 08         2         2009         2         Accr. 6/08         1.00         \$           Inn         Oct. 08	amp &		_	2009	1	Bootcamp	1.00 \$	(10,000.00)
Oct. 08         2         2009         2         Hours         2.00         \$           Oct. 08         2         2009         2         Hours         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Accting Svc         1.00         \$           Oct. 08         2         2009         2         Marketing         1.00         \$           Oct. 08         2         2009         2         Dev Unit 6         1.00         \$         (7)           ion Oct. 08         4         2008         2         Accr. 6/08         1.00         \$         (7)           ion Oct. 08         2         2009         2         Mentor List & Train         1.00         \$         (7)           Nov. 08         2         2009         2         Hours         1.00         \$         (7)           Nov. 08         2         2009         2         Hours         1.00         \$         (7)           Nov. 08         2         2009         2         Accting Svc         1.00         \$         (7)         (7)	SPARK BA Direct Staffing	Oct. 08	7	2009	2	Direct Staff	1.00 \$	(13,084.00)
Oct. 08 2 2009 2 Hours 136.00 \$ (701.08)   Oct. 08 2 2009 2 Accting Svc 1.00 \$ (701.08)   Oct. 08 2 2009 2 Accting Svc 1.00 \$ (701.08)   Oct. 08 2 2009 2 Events 1.00 \$ (701.08)   Oct. 08 2 2009 2 Bootcamp Match 1.00 \$ (701.08)   Oct. 08 4 2008,09 2 Dev Unit 6 1.00 \$ (701.08)   Industrial Nov. 08 2 2009 2 Mentor List & Train 1.00 \$ (701.08)   Industrial Nov. 08 2 2009 2 Hours 201.50 \$ (701.08)   Industrial Nov. 08 2 2009 2 Hours 201.50 \$ (701.08)   Industrial Nov. 08 2 2009 2 Hours 201.50 \$ (701.08)   Industrial Nov. 08 2 2009 2 Hours 201.50 \$ (701.50) \$ (	Phase II (Due Diligence)	Oct. 08	7	2009	7	Hours	2.00 \$	(200.00)
Oct. 08       2       2009       2       Accting Svc       1.00 \$       (70 ct. 08)       2       2009       2       Accting Svc       1.00 \$       (1.00 \$ <td>Phase III (Intensive Service)</td> <td>Oct. 08</td> <td>7</td> <td>2009</td> <td>7</td> <td>Hours</td> <td>136.00 \$</td> <td>(13,600.00)</td>	Phase III (Intensive Service)	Oct. 08	7	2009	7	Hours	136.00 \$	(13,600.00)
Oct. 08       2       2009       2       Accting Svc       1.00 \$         Oct. 08       2       2009       2       Events       1.00 \$         Oct. 08       2       2009       2       Marketing       1.00 \$         Oct. 08       2       2009       2       Bootcamp Match       1.00 \$         ion Oct. 08       4       2008,09       2       Accr. 6/08       1.00 \$         ion Oct. 08       2       2009       2       Mentor List & Train       1.00 \$         Nov. 08       2       2009       2       Hours       1.150 \$         Nov. 08       2       2009       2       Hours       1.150 \$         Nov. 08       2       2009       2       Hours       1.00 \$         Nov. 08       2       2009       2       Facility Exp       1.00 \$         Nov. 08       2       2009       2       Accting Svc       1.00 \$       (7)	Business Incubator	Oct. 08	7	2009	7	Facility Exp	1.00 \$	(15,091.95)
Oct. 08       2       2009       2       Events       1.00 \$         ites       Oct. 08       2       2009       2       Marketing       1.00 \$         oct. 08       2       2009       2       Bootcamp Match       1.00 \$       1.00 \$         ion       Oct. 08       4       2008,09       2       Accr. 6/08       1.00 \$       1.00 \$         ion       Oct. 08       2       2009       2       Mentor List & Train       1.00 \$       (7         Nov. 08       2       2009       2       Hours       1.00 \$       (7         Nov. 08       2       2009       2       Hours       1.150 \$       (7         Nov. 08       2       2009       2       Facility Exp       1.00 \$       (7         Nov. 08       2       2009       2       Accting Svc       1.00 \$       (7	SPARK Accounting	Oct. 08	7	2009	7	Accting Svc	1.00 \$	(3,583.33)
ites Oct. 08 2 2009 2 Marketing 1.00 \$  Oct. 08 2 2009 2 Bootcamp Match 1.00 \$  Incomplete Cot. 08 4 2008,09 2 Dev Unit 6 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor List & Train 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor List & Train 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor List & Train 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor List & Train 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor Cot. 08 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor Cot. 08 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor Cot. 08 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor Cot. 08 1.00 \$  Incomplete Cot. 08 2 2009 2 Mentor Cot. 08 1.00 \$  Incomplete Cot. 08 1.00 \$  Incomp	Bus. Network Events-Hosted	Oct. 08	7	2009	7	Events	1.00	(1,733.95)
Oct. 08       2       2009       2       Bootcamp Match       1.00       \$         ion Oct. 08       4       2008,09       2       Dev Unit 6       1.00       \$       ('0	Marketing - P/R, Print, Websites	Oct. 08	7	2009	7	Marketing		
ion Oct. 08	Tuition Matching	Oct. 08	7	2009	7	Bootcamp Match	-	
ion Oct. 08 4 2008 2 Accr. 6/08 1.00 \$ ion Oct. 08 2 2009 2 Mentor List & Train 1.00 \$ ion Oct. 08 2 2009 2 Direct Staff 1.00 \$ (7.00	Cantillon Web Based Education	Oct. 08	4	2008,09	7	Dev Unit 6		Ξ
ion Oct. 08 2 2009 2 Mentor List & Train 1.00 \$ (7.00	Cantillon Web Based Education	Oct. 08	4	2008	2	Accr. 6/08	1.00	4,800.00
Nov. 08       2       2009       2       Direct Staff       1.00 \$       (7         Nov. 08       2       2009       2       Hours       11.50 \$       (3         Nov. 08       2       2009       2       Facility Exp       1.00 \$       (4         Nov. 08       2       2009       4       2       Accting Svc       1.00 \$       (4	Cantillon Web Based Education	Oct. 08	7	2009	2	Mentor List & Train	1.00	(1,200.00)
Nov. 08       2       2009       2       Hours       11.50       \$         Nov. 08       2       2009       2       Hours       201.50       \$       (2         Nov. 08       2       2009       2       Accting Svc       1.00       \$       (3	SPARK BA Direct Staffing	Nov. 08	7	2009	7	Direct Staff		Ξ
Nov. 08       2       2009       2       Hours       201.50 \$ (3)         Nov. 08       2       2009       2       Facility Exp       1.00 \$ (3)         Nov. 08       2       2009       4       2       Accting Svc       1.00 \$ (3)	Phase II (Due Diligence)	Nov. 08	7	2009	7	Hours		
Nov. 08 2 2009 2 Facility Exp 1.00 \$ (*)  Nov. 08 2 2009 4 2 Accting Svc 1.00 \$	Phase III (Intensive Service)	Nov. 08	7	2009	7	Hours		3
Nov. 08 2 2009 4 2 Accting Svc 1.00 \$	Business Incubator	Nov. 08	7	2009	7	Facility Exp	1.00	(12,512.14)
	SmarZone Financia Rebong-31-09 xlsx	Nov. 08	7	2009 4	2	Accting Svc	1.00 \$	(3,583,33),,,,,

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			Fiscal Year	L.				
		nc	Incurred	Billed	Measureable			H
Category	Detail	Qfr	Year	Ott	Unit Descrip.	Number	\$	\$ Amount
Bus. Network Events-Hosted	Nov. 08	2	2009	2	Events	1.00	\$	(845.75)
Marketing - P/R, Print, Websites	Nov. 08	2	2009	7	Marketing	1.00	₩	(6,002.81)
Cantillon Web Based Education	Nov. 08	2	2009	7	Consult & Mentors	1.00	€	(1,200.00)
SPARK BA Direct Staffing	Dec. 08	2	2009	~	Direct Staff	1.00	· 69	13,084.00)
Phase III (Intensive Service)	Dec. 08	7	2009	7	Hours	280.75	€9	28,075.00)
Business Incubator	Dec. 08	2	2009	7	Facility Exp	1.00	⊕	15,838.83)
SPARK Accounting	Dec. 08	2	2009	2	Accting Svc	1.00	•9	(3,583.00)
Bus. Network Events-Sponsorship: Dec. 08	p: Dec. 08	2	2009	2	Events	1.00	· <b>6</b> 9	(1,250.00)
Bus. Network Events-Hosted	Dec. 08	7	2009	7	Events	1.00	· <b>69</b>	(1.099.55)
Marketing - P/R, Print, Websites	Dec. 08	7	2009	2	Marketing	1.00	· <b>6</b> 9	(4,109.00)
Cantillon Web Based Education	Dec. 08	0	2009	7	Promo - Q Pymt	1.00	<b>↔</b>	(1,000.00)
Cantillon Web Based Education	Dec. 08	2	2009	2	Consult & Mentors	1.00	es es	(1,200,00)

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		In	Fiscal Year	Billed	Measureable		
Category	Detail	Q.	Year	Otr	Unit Descrip.	Number	\$ Amount
Legal & Admin. Support	Jan. 09	3	2009	3	Meeting Exp.	1.00 \$	(12.33)
Legal & Admin. Support	Jan. 09	က	2009	က	Admin. Support	1.00 \$	(4,000.00)
SPARK BA Direct Staffing	Jan. 09	က	2009	က	Direct Staff	1.00 \$	(13,084.00)
Phase II (Due Diligence)	Jan. 09	က	2009	က	Hours	8 00.6	(00.006)
Phase III (Intensive Service)	Jan. 09	က	2009	က	Hours	112.81 \$	(11,281.00)
Business Incubator	Jan. 09	က	2009	က	Facility Exp	1.00 \$	(10,405.00)
SPARK Accounting	Jan. 09	က	2009	က	Accting Svc	1.00 \$	(3,583.00)
Bus. Network Events-Sponsorship: Jan.	o: Jan. 09	က	2009	က	Events	1.00 \$	(00.000,0)
Bus. Network Events-Hosted	Jan. 09	က	2009	က	Events	1.00 \$	(2,169.00)
Marketing - P/R, Print, Websites	Jan. 09	က	2009	က	Marketing	1.00 \$	(3,915.00)
Cantillon Web Based Education	Jan. 09	က	2009	က	Consult & Mentors	1.00 \$	(1,200.00)
Tuition Matching	Jan. 09	က	2009	က	Bootcamp Match	1.00 \$	(497.00)
A2 Angels	Jan. 09	က	2009	က	A2 Angels	1.00 \$	(6,250.00)
Bus. Network Events-Sponsorship: Feb.	o: Feb. 09	က	2009	က	Events-Refunded Jan 09	1.00 \$	5,000.00
Legal & Admin. Support	Feb. 09	က	2009	က	Legal	1.00 \$	(165.00)
Phase III (Intensive Service)	Feb. 09	က	2009	က	Hours - Refunded Nov 08	60.25 \$	6,025.00
SPARK BA Direct Staffing	Feb. 09	က	2009	က	Direct Staff	1.00 \$	(13,084.00)
Phase II (Due Diligence)	Feb. 09	က	2009	က	Hours	9.50 \$	(920.00)
Phase III (Intensive Service)	Feb. 09	က	2009	က	Hours	96.81 \$	(9,681.00)
Business Incubator	Feb. 09	က	2009	က	Facility Exp	1,00 \$	(15,034.48)
SPARK Accounting	Feb. 09	က	2009	က	Accting Svc	1.00 \$	(3,583.00)
Bus. Network Events-Sponsorship:	o: Feb. 09	က	2009	က	Events	1.00 \$	(1,500.00)
Bus. Network Events-Hosted	Feb. 09	က	2009	က	Events	1.00 \$	(1,785.00)
Marketing - P/R, Print, Websites	Feb. 09	က	2009	က	Marketing	1.00 \$	(4,558.00)
Cantillon Web Based Education	Feb. 09	က	2009	က	Consult & Mentors	1.00 \$	(1,200.00)
SPARK BA Direct Staffing	March 09	က	2009	က	Direct Staff	1.00 \$	(13,084.00)
Phase II (Due Diligence)	March 09	က	2009	က	Hours	36.63 \$	(3,663.00)
Phase III (Intensive Service)	March 09	က	2009	က	Hours	199.00 \$	(19,900.00)
Business Incubator	March 09	က	2009	က	Facility Exp	1.00 \$	(22,958.87)
SPARK Accounting	March 09	က	2009	က	Accting Svc	1.00 \$	(3,583.33)
Bus. Network Events-Hosted	March 09	က	2009	က	Events	1.00 \$	(642.80)
Marketing - P/R, Print, Websites	March 09	က	2009	က	Marketing	1.00 \$	(6,946.58)
Cantillon Web Based Education	March 09	က	2009	က	Maintenance	1.00 \$	(7,050.00)
Cantillon Web Based Education	March 09	က	2009	က	Promo - Q Pymt	1.00 \$	(1,000.00)
Cantillon Web Based Education	March 09	က	2009	က	Consult & Mentors	1.00 \$	(1,200.00)
Entreprenuer EducBootcamp & C March 09	G March 09	က	5006	က	Bootcamp	1.00 \$	(10,000.00)