

LDFA Board Meeting

April 16, 2013 8:15 am to 10:15 am City of Ann Arbor

301 E. Huron Street, Ann Arbor, MI 48104



- I. Call to Order
- II. Public Comment

Public comment shall be allowed at all meetings. An individual may speak for up to three (3) minutes on any item listed on the Agenda. The Chair may extend an individual's speaking time in his/her discretion. Public comment on non-agenda items may be limited in the Chair's discretion.

- III. Approval of the Agenda
- IV. Approval of the Minutes of the March 19, 2013 Regular Board Meeting
- V. LDFA Chair's Report
- VI. LDFA Treasurer's Report
 - a. LDFA Financial Report 3rd quarter FY2013
- VII. Reports from Service Providers
 - a. SPARK Report 3rd quarter FY2013
- VIII. Other Business
 - a. Metrics committee update
- IX. Motion to Adjourn



Ann Arbor-Ypsilanti Smart Zone Local Development Finance Authority MINUTES for March 19, 2013 – REGULAR BOARD MEETING

Ann Arbor City Hall Council Chambers 301 E. Huron Street, Ann Arbor, MI 48104

Members Present: Richard Beedon, Vince Chmielewski, Eric Jacobson, Carrie Leahy, Stephen Rapundalo, Ned Staebler, Phil Tepley, Skip Simms-Accelerator Ex-officio, Paula Sorrell-MEDC Ex-officio

Members Excused: Bilal Saeed, Christopher Taylor, Tom Crawford – Ex-officio

Others Present: Ken Bogan-City of Ann Arbor, Rosaline Zator-MEDC, Maricat

Eggenberger-SPARK, Lori Emerson-SPARK, Bill Mayer-SPARK

I. CALL TO ORDER:

Chair Beedon called the meeting to order at 8:16 am. A quorum was present.

II. PUBLIC COMMENT:

There was no public comment.

III. APPROVAL OF THE AGENDA:

Leahy moved, seconded by Staebler, to approve the agenda for this meeting in the form presented at this meeting. Motion approved unanimously.

IV. MOTIONS & RESOLUTIONS:

Minutes of the January 15, 2013 Regular Board Meeting:

Leahy moved, seconded by Staebler, to approve the minutes of the meetings in the form presented at this meeting. Motion approved unanimously.

V. <u>LDFA CHAIR'S REPORT:</u>

None.

VI. LDFA TREASURER'S REPORT:

Treasurer Jacobson presented the Budget Committee's recommended FY 2014 budget and FY 2015 projection. In particular, the following was discussed:

 The recommended budget includes, within the SPARK Central Incubator Operating Expense line, funding for a proposed expansion of the SPARK Central facility. The amounts included were \$180,000 in FY 2014 for renovations and operating costs, and \$60,000 in FY 2015 for on-going operating costs.

- Simms shared SPARK's reasons and ideas for the proposed expansion. Simms
 indicated the expansion is still in the idea stage and SPARK has not yet
 completed a business case for the expansion.
- Boardmembers suggested the budget for the proposed expansion be separated on to a separate budget line.

Staebler moved, seconded by Tepley to approve the following resolution for approval of the budget:

Whereas, the Smartzone LDFA budget and contract committee has created a recommended budget for FY2014 and draft budget plan for FY2015;

Whereas, the Smartzone LDFA Board, having discussed the recommended budget for FY2014, has determined that the budget should be revised to split out the expenditures for incubator expansion from the ordinary incubator expenditures;

Whereas, the Smartzone LDFA Board desires to review and approve Ann Arbor SPARK's business plan for the incubator expansion prior to expenditure of the funds for the incubator expansion line item;

RESOLVED, The Smartzone LDFA budget for FY2014 and the budget plan for FY2015 be approved as amended by the Board, and as attached herewith, with the line item for incubator expansion subject to Board approval of SPARK's business plan for the incubator expansion prior to expenditure of that line item's funds.

Motion approved unanimously.

VII. REPORTS FROM SERVICE PROVIDERS:

None.

VIII. OTHER BUSINESS:

a. Discussion: Hiring a 3rd party to create metrics – Chair Beedon led a discussion on metrics and the proposal by Anderson Economic Group (AEG). The metrics committee will meet following this meeting to discuss the matter further.

IX. ADJOURNMENT:

Meeting was adjourned at 9:28 am.

Respectfully Submitted, Ken Bogan, for Recording Secretary Tom Crawford

Ann Arbor/Ypsilanti SmartZone LDFA -- 2014 Budget & 2015 Plan

| | | | | | Ch. P. dest | C'ty plan | SPARK | CDADK Plan | I DEA Dodge | IDEA Budest |
|--|--------------|--------------|--------------|--------------|--------------------------|------------------------|---------------------|-------------------------|--------------|-------------------------|
| | Actual | Actual | Budget | FY2013 | City Budget Projected | City Plan Projected | Budget Requested | SPARK Plan Requested | Proposed | LDFA Budget Proposed |
| | FY2011 | FY2012 | FY2013 | Estimate | FY2014 | FY2015 | FY2014 | FY2015 | FY2014 | FY2015 |
| REVENUES | | | | | | | | | | |
| Tax Revenue | \$ 1,475,504 | \$ 1,437,146 | \$ 1,563,019 | \$ 1,563,546 | \$ 1,645,397 | \$ 1,728,884 | \$ 1,645,397 | \$ 1,728,884 | \$ 1,645,397 | \$ 1,728,884 |
| Miscellaneous Revenue | - | - | - | - | - | - | - | - | - | - |
| Microloan Repayments | | - | - | - | - | - | - | | - | - |
| Investment Income | 14,723 | 14,576 | 12,357 | 11,800 | 10,250 | 9,762 | 10,250 | 9,762 | 10,250 | 9,762 |
| Total Revenue | \$ 1,490,227 | \$ 1,451,722 | \$ 1,575,376 | \$ 1,575,346 | \$ 1,655,647 | \$ 1,738,646 | \$ 1,655,647 | \$ 1,738,646 | \$ 1,655,647 | \$ 1,738,646 |
| EXPENDITURES | | | | | | | | | | |
| Business Accelerator Support Services | | | | | | | | | | |
| SPARK Business Accelerator Direct Staffing | \$ 288,400 | \$ 300,000 | \$ 337,000 | \$ 337,000 | \$ 337,000 | \$ 337,000 | \$ 400,000 | \$ 415,000 | \$ 400,000 | \$ 415,000 |
| Phase II - Due Diligence | 5,775 | 17,142 | 25,000 | 16,221 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Phase III - Intensive Service | 281,441 | 432,129 | 400,000 | 496,249 | 400,000 | 400,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Phase IV - Accelerating Opportunities | | 14,090 | 100,000 | 82,000 | 100,000 | 100,000 | 100,000 | 100,000 | 75,000 | 75,000 |
| Sub-Total | 575,616 | 763,361 | 862,000 | 931,470 | 862,000 | 862,000 | 1,025,000 | 1,040,000 | 1,000,000 | 1,015,000 |
| Micro Loan Program for Entrepreneurs | 400,000 | 275,000 | 150,000 | 150,000 | 150,000 | 150,000 | - | - | - | - |
| Angel Investment Group Support | 12,490 | - | - | - | - | - | - | - | - | - |
| Business Networking Events | 30,885 | 25,748 | 50,000 | 38,259 | 50,000 | 50,000 | 50,000 | 50,000 | 40,000 | 40,000 |
| Entreprenuer Education | | | | | | | | | | |
| Education Classes | 12,681 | 38,129 | 75,000 | 50,428 | 75,000 | 75,000 | 75,000 | 75,000 | 50,000 | 50,000 |
| Bootcamp | 40,000 | 22,000 | 45,000 | 45,000 | 45,000 | 45,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Sub-Total | 52,681 | 60,129 | 120,000 | 95,428 | 120,000 | 120,000 | 125,000 | 125,000 | 100,000 | 100,000 |
| Cantillon Web Based Education | 2,400 | - | - | - | - | - | - | - | - | - |
| Internship Support & Talent Training | | | 100,000 | 81,038 | 100,000 | 100,000 | 150,000 | 150,000 | 100,000 | 100,000 |
| Business Software Access for Clients | | | 20,000 | 16,332 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| SPARK Central Incubator Operating Exp | 154,773 | 164,672 | 170,000 | 155,035 | 170,000 | 170,000 | 350,000 | 250,000 | 170,000 | 170,000 |
| Incubator Expansion | | | | | | | | | 180,000 | 60,000 |
| SPARK Indirect Services | | | | | | | | | | _ |
| SPARK Accounting | 52,770 | 63,191 | 65,086 | 65,086 | 65,086 | 65,086 | 67,000 | 68,500 | 67,000 | 68,500 |
| Marketing | 71,940 | 65,180 | 71,663 | 50,837 | 71,663 | 71,663 | 75,000 | 80,000 | 75,000 | 80,000 |
| Sub-Total | 124,710 | 128,371 | 136,749 | 115,923 | 136,749 | 136,749 | 142,000 | 148,500 | 142,000 | 148,500 |
| City of Ann Arbor Indirect Services | | | | | | | | | | |
| Legal & Admin Support | 32,529 | 39,338 | 50,000 | 28,956 | 62,892 | 64,271 | 62,892 | 64,271 | 62,892 | 64,271 |
| Total Operating Expenditures | \$ 1,386,084 | \$ 1,456,619 | \$ 1,658,749 | \$ 1,612,441 | \$ 1,671,641 | \$ 1,673,020 | \$ 1,924,892 | \$ 1,847,771 | \$ 1,814,892 | \$ 1,717,771 |
| Net Increase (Use) of Fund Balance | \$ 104,143 | \$ (4,897) | \$ (83,373) | \$ (37,095) | \$ (15,994) | \$ 65,626 | \$ (269,245) | \$ (109,125) | \$ (159,245) | \$ 20,875 |
| | | | | | | | | | | |
| Beginning Fund Balance | \$ 477,949 | \$ 582,092 | \$ 577,195 | \$ 577,195 | \$ 540,100 | \$ 524,106 | \$ 540,100 | \$ 270,855 | \$ 540,100 | \$ 380,855 |
| Ending Fund Balance | \$ 582,092 | \$ 577,195 | \$ 493,822 | \$ 540,100 | \$ 524,106 | \$ 589,732 | \$ 270,855 | \$ 161,730 | \$ 380,855 | \$ 401,730 |
| Fund balance as % of expenditures | 42% | 40% | 30% | 33% | 31% | 35% | 14% | 9% | 21% | 23% |

Smart Zone LDFA

FY 2013 FINANCIAL SUMMARY

March 31, 2013

BUDGET

| | | | | | | | | | BUDGET | | | |
|---------------------------------------|----|-----------|--------------|----|----------|--------------|-----------|------|--------|----------|----|-----------|
| | | | | | | | | | | | | orecast |
| | | ACTUAL | ACTUAL | | ACTUAL | Estimate | | | | | | Budget |
| | | Q1 | Q2 | | Q3 | Q4 | Full Ye | ar | | Amount | G | ood/(Bad) |
| INCOME STATEMENT | | | | | | | | | | | | |
| Revenues: | | | | | | | | | | | | |
| Tax Revenue | \$ | 863,317 | \$ 102,647 | \$ | 247,062 | \$ 350,521 | \$ 1,563, | 546 | \$ 1 | ,563,019 | \$ | 527 |
| Miscellaneous | | - | - | | - | - | | - | | - | \$ | - |
| Investment Income | | 2,897 | 3,666 | | 2,823 | 2,751 | 12, | 137 | | 12,357 | \$ | (220) |
| Total Revenues | \$ | 866,214 | \$ 106,312 | \$ | 249,885 | \$ 353,271 | \$ 1,575, | 683 | \$ 1 | ,575,376 | \$ | 307 |
| Expenditures: | | | | | | | | | | | | |
| Contracted Services | | | | | | | | | | | | |
| SPARK BA Direct Staffing | \$ | 84,250 | \$ 84,250 | \$ | 84,250 | \$ 84,250 | \$ 337, | | \$ | 337,000 | \$ | 0 |
| Phase II (Due Diligence) | | 800 | 2,921 | | 2,600 | 6,250 | | 571 | | 25,000 | \$ | 12,429 |
| Phase III (Intensive Service) | | 96,218 | 200,031 | | 101,737 | 125,000 | 522, | 987 | | 500,000 | \$ | (22,987) |
| Phase IV (Accelerating Opportunities) | | 20,420 | 11,624 | | - | 25,000 | 57, | 044 | | 100,000 | \$ | 42,956 |
| Micro Loan Program for Entreprenueurs | | - | - | | - | 50,000 | 50, | 000 | | 50,000 | \$ | - |
| Business Networking Events | | 4,689 | 8,570 | | 19,773 | 12,500 | 45, | 532 | | 50,000 | \$ | 4,468 |
| Entrepreneurial Education | | 3,510 | 9,418 | | 10,842 | 18,750 | 42, | 520 | | 75,000 | \$ | 32,480 |
| Entrepreneurs Bootcamp | | - | 22,500 | | - | 22,500 | 45, | 000 | | 45,000 | \$ | - |
| Cantillon Web Based Education | | - | - | | - | - | | - | | - | \$ | - |
| Internship Support & Talent Training | | 30,928 | 110 | | - | 25,000 | 56, | 038 | | 100,000 | \$ | 43,962 |
| Business Software for Clients | | 4,835 | 1,497 | | - | 5,000 | 11, | 332 | | 20,000 | \$ | 8,668 |
| Total Contracted Services | | 245,651 | 340,921 | | 219,202 | 374,250 | 1,180, | 023 | \$ 1 | ,302,000 | \$ | 121,977 |
| SPARK Indirect Services | | | | | | | | | _ | | _ | |
| SPARK Central Business Incubator | | 40,081 | 29,954 | | 48,034 | 42,500 | 160, | | \$ | 170,000 | \$ | 9,431 |
| SPARK Accounting | | 16,271 | 16,271 | | 16,271 | 16,272 | | 086 | | 65,086 | \$ | 0 |
| SPARK Marketing | | 6,718 | 8,288 | | 19,976 | 17,916 | | 897 | | 71,663 | \$ | 18,766 |
| | | 63,070 | 54,513 | | 84,281 | 76,687 | 278, | 552 | \$ | 306,749 | \$ | 28,197 |
| City of Ann Arbor Services | | 4.40 | 4.40 | | 4.40 | 00.500 | 00 | 050 | | 50.000 | Φ. | 04.044 |
| Legal & Admin. Support | | 149 | 149 | | 149 | 28,509 | 28, | 956 | | 50,000 | \$ | 21,044 |
| Total Expenditures | \$ | 308,870 | \$ 395,583 | \$ | 303,632 | \$ 479,446 | \$ 1,487, | 531 | \$ 1 | ,658,749 | \$ | 171,218 |
| Net Increase/Decrease | \$ | 557,343 | \$ (289,270) | \$ | (53,746) | \$ (126,175) | \$ 88, | 152 | \$ | (83,373) | \$ | 171,525 |
| Memo: | | | | | | | | | | | | |
| Fund Balance (6/30/2012) | \$ | 577,195 | | | | | | | | | | |
| Fund Balance - Operations (Qtr End) | - | 1,134,538 | \$ 845,268 | \$ | 791,522 | \$ 665,347 | \$ 665 | .347 | \$ | 493,822 | | |

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|-------------------------------------|---------|-----|---------|--------|----------------------|--------|--------------|----------|
| | | Inc | urred | Billed | Measureable | | | |
| Category | Mo. | Qtr | Year | Qtr | Unit Descrip. | Number | Amount | |
| SPARK BA Direct Staffing | July | 1 | 2013 | 1 | Direct Staff | | \$ 28,083.33 | SPARK |
| Phase III (Intensive Service) | July | 1 | 2013 | 1 | Hours | 381.87 | \$ 33,404.00 | SPARK |
| Phase IV (Accelerating Opportuni | ti July | 1 | 2013 | 1 | Hours | 57.90 | \$ 5,790.00 | SPARK |
| SPARK Central Business Incubat | o July | 1 | 2013 | 1 | Facility Exp | | \$ 13,527.06 | SPARK |
| SPARK Accounting | July | 1 | 2013 | 1 | Accting Svc | | \$ 5,423.83 | SPARK |
| SPARK Marketing | July | 1 | 2013 | 1 | Marketing | | \$ 1,064.49 | SPARK |
| Entrepreneurial Education | July | 1 | 2013 | 1 | events, class, books | | \$ 2,002.98 | SPARK |
| Business Networking Events | July | 1 | 2013 | 1 | Events | | \$ 1,369.76 | SPARK |
| Internship Support & Talent Train | r July | 1 | 2013 | 1 | clients | 3.00 | \$ 9,175.00 | SPARK |
| | | | | | 5 | | | |
| SPARK BA Direct Staffing | Aug | 1 | 2013 | 1 | Direct Staff | 1.00 | \$ 28,083.33 | SPARK |
| Phase III (Intensive Service) | Aug | 1 | 2013 | 1 | Hours | 49.66 | \$ 4,966.67 | SPARK |
| Phase III (Intensive Service) | Aug | 1 | 2013 | 1 | Hours | 210.46 | \$ 21,045.50 | SPARK |
| SPARK Central Business Incubat | o Aug | 1 | 2013 | 1 | Facility Exp | - | \$ 11,455.98 | SPARK |
| SPARK Accounting | Aug | 1 | 2013 | 1 | Accting Svc | 1.00 | \$ 5,423.83 | SPARK |
| SPARK Marketing | Aug | 1 | 2013 | 1 | Marketing | 1.00 | \$ 2,312.66 | SPARK |
| Entrepreneurial Education | Aug | 1 | 2013 | 1 | Events | 1.00 | \$ 195.58 | SPARK |
| Business Networking Events | Aug | 1 | 2013 | 1 | | 1.00 | \$ 1,204.74 | SPARK |
| Internship Support & Talent Train | r Aug | 1 | 2013 | 1 | | | \$ 20,853.00 | SPARK |
| Business Software for Clients | Aug | 1 | 2013 | 1 | | | \$ 4,835.18 | SPARK |
| SPARK BA Direct Staffing | Sept | 1 | 2013 | 2 | Direct Staff | 1.00 | \$ 28,083.33 | SPARK |
| Phase II (Due Diligence) | Sept | 1 | 2013 | 2 | Hours | 8.00 | \$ 800.00 | SPARK |
| Phase III (Intensive Service) | Sept | 1 | 2013 | 2 | Hours | 10.00 | \$ 36,802.00 | SPARK |
| Phase IV (Accelerating Opportuni | | 1 | 2013 | 2 | Hours | 126.06 | \$ 14,630.00 | SPARK |
| SPARK Central Business Incubat | | 1 | 2013 | 2 | Facility Exp | - | \$ 15,098.29 | SPARK |
| SPARK Accounting | Sept | 1 | 2013 | 2 | Accting Svc | 1.00 | \$ 5,423.83 | SPARK |
| SPARK Marketing | Sept | 1 | 2013 | 2 | Marketing | 1.00 | \$ 3,340.38 | SPARK |
| Entrepreneurial Education | Sept | 1 | 2013 | 2 | Events | 1.00 | \$ 1,311.50 | SPARK |
| Business Networking Events | Sept | 1 | 2013 | 2 | Events | 1.00 | \$ 2,114.94 | SPARK |
| Internship Support & Talent Train | | 1 | 2013 | 2 | LVGIII3 | 1.00 | \$ 900.00 | SPARK |
| internatily aupport & rateful fraim | i Sept | - 1 | 2013 | _ | | 1.00 | ψ 300.00 | OF AININ |

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|--------------------------------------|-------|-----|---------|--------|--------------------------|--------|--------------|-------|
| | | | urred | Billed | Measureable | | | |
| Category | Mo. | Qtr | Year | Qtr | Unit Descrip. | Number | Amount | |
| SPARK BA Direct Staffing | Oct | 2 | 2013 | 2 | Direct Staff | 1.00 | \$ 28,083.33 | SPARK |
| Phase II (Due Diligence) | Oct | 2 | 2013 | 2 | Hours | 4.21 | \$ 421.00 | SPARK |
| Phase III (Intensive Service) | Oct | 2 | 2013 | 2 | Hours | 560.74 | \$72,069.00 | SPARK |
| Phase IV (Accelerating Opportunit | i Oct | 2 | 2013 | 2 | | 63.04 | \$ 6,304.00 | SPARK |
| SPARK Central Business Incubato | Oct | 2 | 2013 | 2 | Facility Exp | 1.00 | \$ 1,949.74 | SPARK |
| SPARK Accounting | Oct | 2 | 2013 | 2 | Accting Svc | 1.00 | \$ 5,423.83 | SPARK |
| SPARK Marketing | Oct | 2 | 2013 | 2 | Marketing | 1.00 | \$ 1,891.36 | SPARK |
| Entrepreneurial Education | Oct | 2 | 2013 | 2 | Events | 1.00 | \$ 3,774.66 | SPARK |
| Business Networking Events | Oct | 2 | 2013 | 2 | Events | 1.00 | \$ 5,255.86 | SPARK |
| Internship Support & Talent Trainii | Oct | 2 | 2013 | 2 | | | \$ - | SPARK |
| Entrepreneurs Bootcamp | Oct | 2 | 2013 | 2 | | | \$ 22,500.00 | SPARK |
| | | | | | | | | |
| SPARK BA Direct Staffing | Nov | 2 | 2013 | 2 | Direct Staff | 1.00 | \$ 28,083.33 | SPARK |
| Phase II (Due Diligence) | Nov | 2 | 2013 | 2 | Hours | 25.00 | \$ 2,500.00 | SPARK |
| Phase III (Intensive Service) | Nov | 2 | 2013 | 2 | Hours | 788.51 | \$ 79,533.50 | SPARK |
| SPARK Central Business Incubato | Nov | 2 | 2013 | 2 | Facility Exp | 1.00 | \$ 11,492.88 | SPARK |
| SPARK Accounting | Nov | 2 | 2013 | 2 | Accting Svc | 1.00 | \$ 5,423.83 | SPARK |
| SPARK Marketing | Nov | 2 | 2013 | 2 | Marketing | 1.00 | \$ 2,300.01 | SPARK |
| Entrepreneurial Education | Nov | 2 | 2013 | 2 | U-Stream & Russell Video | 1.00 | \$ 3,729.00 | SPARK |
| Business Networking Events | Nov | 2 | 2013 | 2 | Events | 1.00 | \$ 904.87 | SPARK |
| | | | | | | | | |
| SPARK BA Direct Staffing | Dec | 2 | 2013 | 3 | Direct Staff | 1.00 | \$ 28,083.33 | SPARK |
| Phase III (Intensive Service) | Dec | 2 | 2013 | 3 | Hours | 484.29 | \$ 48,428.75 | SPARK |
| Phase IV (Accelerating Opportunit | i Dec | 2 | 2013 | 3 | Hours | - | \$ 5,320.00 | SPARK |
| SPARK Central Business Incubato | Dec | 2 | 2013 | 3 | Facility Exp | 1.00 | \$ 16,511.33 | SPARK |
| SPARK Accounting | Dec | 2 | 2013 | 3 | Accting Svc | 1.00 | \$ 5,423.83 | SPARK |
| SPARK Marketing | Dec | 2 | 2013 | 3 | Marketing | 1.00 | \$ 4,096.50 | SPARK |
| Entrepreneurial Education | Dec | 2 | 2013 | 3 | Video | 1.00 | \$ 1,914.00 | SPARK |
| Business Networking Events | Dec | 2 | 2013 | 3 | Events | 1.00 | \$ 2,408.95 | SPARK |
| Internship Support & Talent Training | Dec | 2 | 2013 | 3 | Gift cards | 1.00 | \$ 110.00 | SPARK |
| Business Software for Clients | Dec | 2 | 2013 | 3 | Clicktools | 1.00 | \$ 1,497.00 | SPARK |

| | | F | iscal Y | ′ear | | | | |
|--------------------------------|--------|-----|---------|--------|----------------------|--------|--------------|-------|
| | | Inc | urred | Billed | Measureable | | | |
| Category | Mo. | Qtr | Year | Qtr | Unit Descrip. | Number | Amount | |
| SPARK BA Direct Staffing | Jan | 3 | 2013 | 3 | Direct Staff | 1.00 | \$ 28,083.33 | SPARK |
| Phase III (Intensive Service) | Jan | 3 | 2013 | 3 | Hours | 301.43 | \$ 30,143.25 | SPARK |
| SPARK Central Business Incubat | to Jan | 3 | 2013 | 3 | Facility Exp | 1.00 | \$ 10,526.27 | SPARK |
| SPARK Accounting | Jan | 3 | 2013 | 3 | Accting Svc | 1.00 | \$ 5,423.83 | SPARK |
| SPARK Marketing | Jan | 3 | 2013 | 3 | Marketing | 1.00 | \$ 4,712.92 | SPARK |
| Entrepreneurial Education | Jan | 3 | 2013 | 3 | Video | 1.00 | \$ 1,408.00 | SPARK |
| Business Networking Events | Jan | 3 | 2013 | 3 | Events | 1.00 | \$ 5,337.13 | SPARK |
| | | | | | | | | |
| SPARK BA Direct Staffing | Feb | 3 | 2013 | 3 | Direct Staff | 1.00 | \$ 28,083.33 | SPARK |
| Phase II (Due Diligence) | Feb | 3 | 2013 | 3 | Hours | 26.00 | \$ 2,600.00 | SPARK |
| Phase III (Intensive Service) | Feb | 3 | 2013 | 3 | Hours | 370.15 | \$ 32,961.00 | SPARK |
| SPARK Central Business Incubat | to Feb | 3 | 2013 | 3 | Facility Exp | 1.00 | \$ 14,825.25 | SPARK |
| SPARK Accounting | Feb | 3 | 2013 | 3 | Accting Svc | 1.00 | \$ 5,423.83 | SPARK |
| SPARK Marketing | Feb | 3 | 2013 | 3 | Marketing | 1.00 | \$ 6,610.05 | SPARK |
| Entrepreneurial Education | Feb | 3 | 2013 | 3 | Video | 1.00 | \$ 3,482.00 | SPARK |
| Business Networking Events | Feb | 3 | 2013 | 3 | Events | 1.00 | \$ 2,030.86 | SPARK |
| | | | | | | | | |
| SPARK BA Direct Staffing | Mar | 3 | 2013 | 4 | Direct Staff | 1.00 | \$ 28,083.33 | SPARK |
| Phase III (Intensive Service) | Mar | 3 | 2013 | 4 | Hours | 380.33 | \$ 38,633.00 | SPARK |
| SPARK Central Business Incubat | to Mar | 3 | 2013 | 4 | Facility Exp | 1.00 | \$ 22,681.98 | SPARK |
| SPARK Accounting | Mar | 3 | 2013 | 4 | Accting Svc | 1.00 | \$ 5,423.83 | SPARK |
| SPARK Marketing | Mar | 3 | 2013 | 4 | Marketing | 1.00 | \$ 8,652.95 | SPARK |
| Entrepreneurial Education | Mar | 3 | 2013 | 4 | Activities | 1.00 | \$ 5,952.00 | SPARK |
| Business Networking Events | Mar | 3 | 2013 | 4 | Events & sponsorship | 1.00 | \$ 12,404.55 | SPARK |

Ann Arbor-Ypsilanti Smart Zone Local Development Finance Authority Ann Arbor SPARK Quarterly Report January 1, 2013 – March 31, 2013

Boot Camp

Ann Arbor SPARK will hold its 22nd Entrepreneur Boot Camp on May 8th and 9th. The event will be hosted at The Kensington Court in Ann Arbor. Boot Camp integrates the Lean Startup Methodology into its curriculum to help our early stage companies follow a defined process to confirm or disprove their assumptions by directly engaging with their customers. By engaging directly with their markets, products and technologies can demonstrate their match to a real market pain or opportunity. Or conversely, a company can quickly and efficiently determine the lack of an opportunity and business model. The overarching goal is to focus our entrepreneurs on identifying market opportunities and building products to solve real customer needs.

Work Accomplished

Number and identity of companies in each phase, plus relevant aspects of commercialization

19 Phase I companies were referred due to their location or not meeting business type criteria. 15 were located outside the Ann Arbor City limits.

The following companies were in Phase II Due Diligence this quarter but have not reached Phase III:

| Uniq ID | Opportunity Description | Account Description |
|-----------------|--|---|
| 5645 | Phase 2 Due Diligence | Custom digital media content creation and delivery |
| 6285* | Customer Discovery and Business Model help | Autonomous aerial vehicles for infrastructure inspection. |
| 6356 | IP Work | A new marketing-based, platform agnostic, real-time media alert solution. |
| 6402 | Customer Discovery and Business Model help | Developing web and mobile tools to address the long-standing inefficiencies in property rental markets of matching renters with properties. |
| 6403 | IP assistance | Developing web and mobile tools to address the long-standing inefficiencies in property rental markets of matching renters with properties. |
| Grand To | tals (5 records) | |

^{*}Denotes University of Michigan technology

The following companies received Phase III level support:

| Account | Opportunity Description | Account Description | BA Contract Amt | BA Expenditures | Total Billed Amount Q3 |
|----------------|--|---|--------------------|--------------------|---------------------------|
| Uniq ID: 1282* | | | | | |
| | IP work | Spectral analysis for red blood cells | \$10,000 | \$9,200 | \$2,000.00 |
| | Business Plan | | \$5,000 | \$1,550 | \$1,550.00 |
| Uniq ID: 3045 | | | | | |
| | Marketing, UI, etc. | Online marketplace for food distribution | \$40,000 | \$19,998 | \$4,132.00 |
| Uniq ID: 3368 | | | | | |
| | Design and Branding | SaaS model software to help companies find and access grants, and collaborate. | \$10,000 | \$5,000 | \$5,000.00 |
| Uniq ID: 4052 | | | | | |
| | IP Work | Creator of App for the Apple store dealing with children with disabilities | \$1,000 | \$1,000 | \$1,000.00 |
| Uniq ID: 4076* | | | | | |
| | Clinical Consulting Work | Ophthalmic pharmaceuticals for vision loss due to photoreceptor cell death | \$24,500 | \$11,000 | \$11,000.00 |
| | Toxicology Consulting Work | | \$6,000 | \$6,000 | \$6,000.00 |
| Uniq ID: 4111* | | | | | |
| | Website Development | Youth Risk Assessment tool | \$5,000 | \$5,000 | \$5,000.00 |
| | Video Creation | | \$5,000 | \$5,000 | \$5,000.00 |
| | Legal Assistance | | \$3,000 | \$3,000 | \$1,000.00 |
| | Marketing and SEO | | \$10,000 | \$5,865 | \$2,015.00 |
| Uniq ID: 4471 | | | | | |
| | PR Campaign | Software that optimizes reward program participants' behaviors. | \$13,750 | \$11,840 | \$1,840.00 |
| Uniq ID: 4523 | | | | | |
| | Business Assistance | Technology for sorting berries by firmness, applicable to cranberries and blueberries for instance with possible application to sorting other small objects like perhaps tart cherries, or coffee cherries. | \$4,000 | \$4,000 | \$1,000.00 |
| | Business Assistance | | \$4,000 | \$3,500 | \$3,500.00 |
| Uniq ID: 4566 | | | | | |
| | Business Model and Marketing assistance | Provides mobile applications for large travel destinations | \$10,000 | \$10,000 | \$2,600.00 |
| Uniq ID: 4586* | | | | | |
| | IP Work | H2eat technology generates nonelectric, reusable heat on demand. | \$4,500 | \$4,000 | \$4,000.00 |

| Uniq ID: 4591 | | | | | |
|---------------------|--------------------------------|---|----------|---------|------------|
| | Company ID and Branding | Web-based and mobile attendee matchmaking software and mobile conference guide for professional events. | \$4,000 | \$4,000 | \$4,000.00 |
| Uniq ID: 4791 | | | | | |
| | Markting and design work | Event Management Software | \$6,400 | \$6,400 | \$6,400.00 |
| Uniq ID: 4792* | | | | | |
| | Legal and Financial Help | Hub to trade homemade and artisan foods. | \$7,000 | \$7,000 | \$5,600.00 |
| Uniq ID: 4803* | | | | | |
| | Branding | An intuitive integrated display that retrieves medical data. | \$10,000 | \$7,315 | \$600.00 |
| Uniq ID: 4982 | | | | | |
| | Design Specs and Consulting | Device for body temperature monitoring | \$2,500 | \$2,500 | \$2,500.00 |
| Uniq ID: 4983* | | | | | |
| | Website Creation | Next generation, targeted oncology therapeutics | \$10,000 | \$9,975 | \$4,261.00 |
| Uniq ID: 5091 | | | | | |
| | Financial Systems setup | Bird recognition software w/cameras. Used at wind farms. | \$500 | \$500 | \$500.00 |
| Uniq ID: 5541 | | | | | |
| | Mfg Operations help | Dental device to correct minor tooth alignment issues. | \$10,000 | \$3,700 | \$3,700.00 |
| Uniq ID: 5601 | | | | | |
| | Legal Work | Digital content aggregation & distribution | \$5,675 | \$1,178 | \$1,178.00 |
| Uniq ID: 6297 | | | | | |
| | Business Plan assistance | On-Line test preparation software. | \$10,000 | \$4,000 | \$4,000.00 |
| Uniq ID: 6301 | | | | | |
| | Accounting System Setup | Novel head-mounted display technology | \$500 | \$500 | \$500.00 |
| Uniq ID: 6350* | | | | | |
| | IP Work | Alternative novel material to ceramics | \$2,500 | \$2,450 | \$2,450.00 |
| | Business Assistance | | \$7,000 | \$1,293 | \$1,293.00 |
| Uniq ID: 6405 | | | | | |
| | Business Strategy | Software to enable digital scrapbooking. | \$10,000 | \$5,150 | \$5,150.00 |
| Grand Totals | (23 records) | | | | |
| | | | | | |

^{*}Denotes University of Michigan technology

Phase IV: No companies received Phase IV level support this quarter.

Hosted Networking and Educational Events

| | | _, _ | Approx. # of | attendees | | Live- | Archived |
|---|---------------------------------|-----------------------------|---------------|--------------------|---|--------------------|-----------------------|
| Event Name | Date | Place of Event | Entrepreneurs | Total Attendees | Purpose of Event | Streaming Views | Views (this month) |
| Michigan Energy Forum | 2/7/13, 3/7/13 | SPARK - Central | 23, 22 | 64, 56 | A monthly forum to facilitate collaboration and networking among practitioners, policy makers, investors and talent. | 18, 5 | 2, 24 |
| Ann Arbor OpenCoffee | 1/8/13, 2/12/13, 3/12/13 | SPARK - Central | 5, 13, 15 | 19, 27, 29 | Networking event for entrepreneurs | n/a | n/a |
| Marketing Roundtable: | 1/8/13, 2/12/13, 3/12/13 | SPARK - Central | 5, 5, 25 | 30, 30, 50 | A monthly series featuring regional marketing professionals who will discuss practical and costeffective innovation marketing. | 5, 9, 4 | 22, 4, 4 |
| Business Law & Order | 1/21/13, 2/18/13, 3/18/13 | SPARK - Central | 7, 5, 8 | 16, 10, 19 | A monthly series for entrepreneurs into some of the most important legal issues they must consider during business formation. | 2, 7, 2 | 15, 4, 13 |
| Business Accelerator Consultants Meeting | 1/20/13, 2/15/13, 3/15/13 | SPARK - Central | 11, 13, 10 | 15, 21, 17 | Monthly Business Accelerator Consultants meeting to update consultants | n/a | n/a |
| Hot Shots Career Connections | 1/29/13, 2/26/13 | Arbor Brewing Company | 15, 2 | 39, 31 | Hot Shots is an event for talent seeking opportunities for themselves. | n/a | n/a |
| Selling Smart Workshop | 1/9/13, 2/6/13, 3/6/13 | SPARK - Central | 5, 9, 10 | 13, 25, 24 | A monthly Sales Workshop | n/a | n/a |
| BioArbor | 3/6/13 | SPARK - Central | 40 | 82 | Educational networking events for the life sciences industry in the greater Ann Arbor area. | 4 | 16 |
| Ted Dacko Sales Series | 1/25/13, 2/22/13, 3/22/13 | SPARK - Central | 5, 8, 11 | 12, 15, 11 | An invitation-only sales series put on by Ted Dacko for SPARK's Business Accelerator clients. | n/a | n/a |
| Boot Camp Celebration | 1/22/13 | SPARK - Central | 22 | 47 | To celebrate the accomplishments of the Boot Camp companies and name a Best of Boot Camp team after listening to the companies give their pitches to investor judges. | n/a | n/a |
| Quarterly Totals | s | | 294 | 702 | | | |

Microloans

| Number of Loans to Date | Total Value of Loans Provided to Date | # of Loans Written Off in Full | # of Loans Partially Written Off | Value of Loans Written Off – Including Interest | Loans Paid Back in Full | Partial Payments of Loans | Loan Amount Repaid to Date – Including Interest |
|-------------------------------|---|--------------------------------------|--|--|----------------------------|---------------------------------|--|
| 28 | \$848,460 | 3 | 1 | \$112,025 | 4 | 4 | \$231,478 |

- There were no new loans provided this quarter.
- One loan was paid back in full on 2/28/2013 \$45,000 of principal, \$12,600 of interest.
- \$6,750 of interest was paid back on one loan on 3/31/13.

| \$848,460 | Original principal of loans |
|-------------|-----------------------------|
| (\$102,700) | Principal written off |
| (\$174,443) | Principal paid back |
| \$571,317 | Principal outstanding |

SPARK Central Incubator

Tenants are charged a license fee per seat, or person(s) using the space. Total number of Full Tenants (those in a cubicle with secure space and full privileges) included 7 companies with 13 seats occupied, at the highest peak during this quarter.

- Company 4790 graduated out of the incubator into a larger space at the Tech Brewery in mid-January, which became available when Duo Security moved into their new location. Their 2 seats were taken over by Company 5091, which had started the quarter with only 1 seat.
- Company 4772 also graduated out of SPARK Central and successfully found larger office space in the downtown area. This was driven by the addition of too many employees for SPARK Central to accommodate.

| Uniq ID | Account Description | Start Date | Exit Date | Incubator Seats |
|---------|--|------------|-----------|--------------------|
| 3052 | On-site Insurance Medical Payment Solution Software | 1/1/2012 | 3/31/2013 | 1 |
| 3616 | Gasoline systems | 8/8/2010 | 9/1/2013 | 4 |
| 3637 | Therapeutic for treatment of retinal diseases | 10/4/2012 | 7/4/2013 | 1 |
| 4243 | Website for building construction project, repair and supply bids. | 7/18/2011 | 6/30/2013 | 1 |
| 4772 | SalesForce | 2/6/2012 | 3/31/2013 | 3 |
| 4790 | Technology to support small scale waste-to- energy systems based on anaerobic digestion | 6/1/2012 | 1/15/2013 | 2 |
| 5091 | Bird recognition software w/cameras. Used at wind farms. | 11/1/2012 | 4/30/2013 | 3 |
| | | | | 15 |

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Virtual Tenants

| Uniq ID | Account Description | Start Date | Exit Date |
|--|---|------------|------------|
| 271 | Risk Management- IT security, etc. | 7/1/2010 | 6/30/2013 |
| 338 | Information and news aggregator and filter. | 7/1/2010 | 6/30/2013 |
| 1282* | Spectral analysis for red blood cells | 7/1/2010 | 6/30/2013 |
| 2539 | Hospital bed communication tablet | 11/1/2010 | 6/30/2013 |
| 2550 | Patent advisor | 7/1/2010 | 6/30/2013 |
| 2821 | A firmware application for collecting/analyzing multiple patient parameters in an ICU in real time | 9/1/2010 | 6/30/2013 |
| 2854 | MI state incubator association | 6/7/2011 | 6/30/2013 |
| 2945 | Energy monitoring technology for residential applications | 7/1/2010 | 6/30/2013 |
| 3045 | Online marketplace for food distribution | 7/24/2012 | 1/24/2013 |
| 3052 | On-site Insurance Medical Payment Solution Software | 1/1/2013 | 3/31/2013 |
| 3221 | Provider of advanced software solutions for sewer modeling to municipalities and engineering consultants | 2/7/2012 | 6/30/2013 |
| 3645* | Mass Spec results data improvement for the purpose of discovering diagnostic biomarkers | 2/7/2012 | 6/30/2013 |
| 4227 | Engineering services, including advanced FEA, CAD, and high-end design solutions | 5/13/2011 | 6/30/2013 |
| 4349 | Consultant firm focusing on Chinese relations | 10/1/2011 | 3/31/2013 |
| 4383* | New material for cooling and power generation applications. | 1/15/2013 | 9/15/2013 |
| 4409 | Software solution provides for real-time claims adjudication between the provider and payer and is HIPPA 5010 compliant. | 6/1/2012 | 9/30/2013 |
| 4431* | Assistive technology to allow people with fine motor disabilities to interact with the mobile and touch screen | 8/1/2012 | 1/31/2013 |
| 4566 | Provides mobile applications for large travel destinations | 5/10/2012 | 3/10/2013 |
| 4791 | Event Management Software | 4/16/2012 | 3/31/2013 |
| 4913 | Technology that encapsulates a drug for delivery in stable per fluorocarbon liquid | 9/1/2012 | 2/28/2013 |
| 5524 | Online Crowd Funding platform | 9/1/2012 | 3/13/2013 |
| 5557 | Digital Marketing Intelligence | 7/1/2012 | 6/30/2013 |
| 6260 | Industrial Cluster | 10/19/2012 | 10/18/2013 |
| 6356 | A new marketing-based, platform agnostic, real-time media alert solution. | 2/1/2013 | 1/31/2014 |
| 6402 | Developing web and mobile tools to address the long-standing inefficiencies in property rental markets of matching renters with properties. | 2/1/2013 | 9/1/2013 |
| 6405 | Software to enable digital scrapbooking. | 2/21/2013 | 8/21/2013 |
| Grand Total (26 records) | | | |
| *Denotes University of Michigan technology | | | |

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Significant Deviation from Scope of Work

None