| Income | \#/ day | \|ncome/ da | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Total/ yr |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Usage Level 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Skaters @ \$4/day | 100 | \$400.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Skate Rentals @ \$3 | 20 | \$60.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Sharpening @ \$3 | 5 | \$15.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total/ day |  | \$475.00 | \$0.00 | \$14,725.00 | \$14,250.00 | \$14,725.00 | \$14,725.00 | \$13,300.00 | \$14,725.00 | \$14,250.00 | \$14,725.00 | \$0.00 | \$0.00 | \$0.00 | 115,425.00 |
| Usage Level 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Skaters @ \$4/day | 60 | \$240.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Skate Rentals @ \$3 | 10 | \$30.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Sharpening @ \$3 | 3 | \$9.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total/ day |  | \$279.00 | \$0.00 | \$8,649.00 | \$8,649.00 | \$8,649.00 | \$8,649.00 | \$7,812.00 | \$8,649.00 | \$8,370.00 | \$8,649.00 | \$0.00 | \$0.00 | \$0.00 | 68,076.00 |
| Usage Level 3 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Skaters @ \$4/day | 30 | \$120.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Skate Rentals @ \$3 | 5 | \$15.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fees: Sharpening @ \$3 | 2 | \$6.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total/ day |  | \$141.00 | \$0.00 | \$4,371.00 | \$4,230.00 | \$4,371.00 | \$4,371.00 | \$3,948.00 | \$4,371.00 | \$4,230.00 | \$4,371.00 | \$0.00 | \$0.00 | \$0.00 | 34,263.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital Expense | Expense |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Construction: $36^{\prime} \times 72^{\prime}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Artificial Ice 2,600sf @\$10 | \$26,000.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Underlayment @\$1.50 | \$3,900.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Shipping estimate | \$500.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lumber | \$6,000.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Carpenters @\$100/day $\times 4 \times 2 \mathrm{~d}$ | \$800.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Lighting | \$1,000.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Sound System | \$1,000.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Art Poster | \$800.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Electrician | \$500.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Signage, supplies | \$1,000.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Skate purchases 50@ \$40 | \$2,000.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Sharpener | \$1,000.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Sub-total | \$44,500.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Contingency @ 20\% | \$8,900.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Construction Total | \$53,400.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Expense | per day |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Staff: 1 @ 12hr/day @ \$12.50/h | \$150.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Staff: 1 @ 6hr/day @ \$12.50/hr | \$75.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hospitality | \$50.00 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Total/ day | \$275.00 |  | 0 | \$8,525.00 | \$8,250.00 | \$8,525.00 | \$8,525.00 | \$7,700.00 | \$8,525.00 | \$8,250.00 | \$8,525.00 | 0 | 0 | 0 | 66,825.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Income less Operating Expen |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Usage Level 1 |  |  | 0 | \$6,200.00 | \$6,000.00 | \$6,200.00 | \$6,200.00 | \$5,600.00 | \$6,200.00 | \$6,000.00 | \$6,200.00 | 0 | 0 | 0 | 48,600.00 |
| Usage Level 2: self supporting |  |  | 0 | \$124.00 | \$399.00 | \$124.00 | \$124.00 | \$112.00 | \$124.00 | \$120.00 | \$4,278.00 | 0 | 0 | , | 5,405.00 |
| Usage Level 3 |  |  | 0 | -\$4,154.00 | -\$4,020.00 | -\$4,154.00 | -\$4,154.00 | -\$3,752.00 | -\$4,154.00 | -\$4,020.00 | -\$4,154.00 | 0 | 0 | 0 | -32,562.00 |

