REQUEST FOR PROPOSAL
RFP 862

HUMAN RESOURCE/PAYROLL SYSTEM AND RELATED IMPLEMENTATION SERVICES

Proposal Due Date: Wednesday, June 26th, 2013 by 10:00 AM Eastern Time

Issued By:
City of Ann Arbor
Procurement Unit
301 East Huron Street
Ann Arbor, Michigan 48107-8647
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SECTION I
INSTRUCTION TO BIDDERS

A. OBJECTIVE

The purpose of this request for proposal (RFP) is to seek proposals from public and private sector software companies for a Human resource, Payroll, and Time/Attendance system along with related implementation services to replace the current software solutions that are in place at the City. The new system is intended to be a solution that leverages current technology and includes features and functionality that will improve City operation, self service capabilities, and management reporting. This system will replace the City's currently installed Ultimate Software solution.

B. PRE-PROPOSAL MEETING

A pre-proposal meeting will be held on Thursday, May 16th at 1:00 PM in the 2nd Floor Council Chambers Room, located in City Hall, 301 East Huron, Ann Arbor, Michigan. Attendance will be limited to three (3) persons per firm. It is strongly suggested that each interested party attend this meeting.

C. TERM

The purpose of this Request for Proposal (RFP) is to select a vendor to provide a Human Resource/Payroll software solution for a five (5) year contract.

D. QUESTIONS OR CLARIFICATIONS OF RFP REQUIREMENTS

The RFP is issued by the City of Ann Arbor, Procurement Unit. All questions regarding this RFP shall be submitted via email. Emailed questions and inquiries will be accepted from any and all prospective respondents in accordance with the terms and conditions of this RFP.

All questions shall be submitted on or before June 5th, 2013 at 3:00 PM and should be addressed as follows:

RFP Process and HR Compliance questions: Karen Lancaster, Finance Director at klancaster@a2gov.org.

RFP Scope of Work/Proposal content questions: Kyle Spade, Senior Applications Specialist, at kspade@a2gov.org

Should any prospective Respondent be in doubt as to the true meaning of any portion of this Request for Proposal, or should a prospective Respondent find any ambiguity, inconsistency or omission therein. The Respondent shall make a written request for an official interpretation or correction. Such requests must be submitted via email to klancaster@a2gov.org.

All requests for Clarifications must be submitted on or before June 5th, 2013 at 3:00 PM
E. ADDENDUM

All interpretation or correction, as well as any additional RFP provisions that the City may decide to include, will be made only as an official addendum that will be posted to a2gov.org and MITN.info and it shall be the bidder’s responsibility to ensure they have received all addendums before submitting a bid. Any addendum issued by the City shall become part of the RFP and will be incorporated in the proposal.

The City will not be bound by oral responses to inquiries or written responses other than written addenda.

F. PROPOSAL REQUIREMENTS

To be considered, each vendor must submit a response to this RFP using the format provided in Section IV. No other distribution of proposals is to be made by the respondent.

The proposal must be signed in ink by an official authorized to bind the submitter to its provisions. Each proposal must remain valid for at least ninety (90) days from the due date of this RFP.

Proposals should be prepared simply and economically providing a straightforward, concise description of the Respondent’s ability to meet the requirements of the RFP. No erasures are permitted. Mistakes may be crossed out and corrected and must be initialed in ink by the person signing the proposal.

Each person signing the Proposal certifies that he/she is the person in the Contractor's firm/organization responsible for the decision as to the fees being offered in the Proposal and has not and will not participated in any action contrary to the terms of this provision.

Respondents must submit ten (10) copies of the Proposal, 1 electronic copy DVD+R disc, and two (2) copies of the Fee Proposal in the manner specified in Section F below.

G. PROPOSAL SUBMISSION

All Proposals are due and must be delivered to the City Procurement Unit on or before June 26th, 2013 by 10:00 AM (Eastern Time). Proposals submitted late or via oral, telephonic, telegraphic, electronic mail or facsimile will not be considered or accepted.

Each respondent must submit one (1) original Proposal, (10) additional Proposal copies and (2) two copies of the Fee Proposals in a separate sealed envelope marked “Fee Proposal” contained with the submitted Proposal. Proposals submitted must be clearly marked:

RFP 862 - HUMAN RESOURCE/PAYROLL SYSTEM AND RELATED IMPLEMENTATION SERVICES

and then list Respondents name and address. Proposals must be addressed and delivered to:
City of Ann Arbor  
Procurement Unit, 5th Floor  
301 East Huron Street  
P.O. Box 8647  
Ann Arbor, MI 48107

All Proposals received on or before the Due Date will be publicly opened and recorded immediately. No immediate decisions are rendered.

Hand delivered Proposals should be date/time stamped/signed by the Procurement Unit at the address above in order to be considered. Normal business hours are 9:00 a.m. to 3:00 p.m. Monday through Friday, excluding Holidays.

The City will not be liable to any respondent for any unforeseen circumstances, delivery or postal delays. Postmarking on the Due Date will not substitute for receipt of the Proposal. Each respondent is responsible for submission of their Proposal.

Additional time will not be granted to a single respondent; however, additional time may be granted to all respondents when the City determines that circumstances are warranted.

A proposal will be disqualified if the Fee Proposal is not contained within a separate sealed envelope.

H. SELECTION CRITERIA

Responses to this RFP will be evaluated using a point system, as shown in Section III. The evaluation will be completed by a selection committee of staff from the City of Ann Arbor.

At the initial evaluation, the fee proposals will not be reviewed. The fee proposal will only be opened for the top scored respondents. After initial evaluation, the City will determine which, if any, respondents will be interviewed.

If the City elects to interview Respondents, during the interviews, the selected respondents will be given the opportunity to discuss their proposal, qualifications, past experience, and their fee proposal in more detail. The City further reserves the right to interview the key personnel assigned by the selected to this project. Interviews, if conducted, are anticipated to be scheduled from September 2nd – September 13th, 2013. Respondents are expected to be available for interviews if requested.

The interview must include the project team members expected to complete a majority of work on the project, but no more than 6 members total. The interview shall consist of a presentation by the Respondent, including the person who will be the project manager on this Contract, followed by questions and answers. Audiovisual aids may be used during the oral interviews.

All Proposals submitted may be subject to clarifications and further negotiation. All agreements resulting from negotiations that differ from what is represented within the RFP or in the Respondent’s response shall be documented and included as part of the final contract.
I. TYPE OF CONTRACT

A sample of the standard Professional Services Agreement (PSA) is included in Section IV. Those who wish to submit a proposal to the City are required to carefully review the Professional Services Agreement. Respondents should specifically note that the insurance requirements under a City contract are listed in Exhibit C of the sample Professional Services Agreement. **The City will not entertain changes to the standard Professional Services Agreement.**

The City reserves the right to award the total proposal, to reject any and all proposals in whole or in part, and to waive any informality or technical defects if, in the City’s sole judgment, the best interests of the City will be so served.

J. COST LIABILITY

The City of Ann Arbor assumes no responsibility or liability for costs incurred by the respondent prior to the execution of a Professional Services Agreement. The liability of the City is limited to the terms and conditions outlined in the Agreement. By submitting a Proposal, Respondent agrees to bear all costs incurred or related to the preparation, submission and selection process for the proposal.

K. SCHEDULE

The City has defined the following schedule in regards to this procurement.

<table>
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<tr>
<th>Activity/Event</th>
<th>Anticipated Date</th>
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<tr>
<td>RFP Published/Distributed</td>
<td>May 1(^{st}), 2013</td>
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<tr>
<td>Pre-Proposal Respondent Meeting (Non Mandatory)</td>
<td>May 16(^{th}), 2013 at 1:00 PM (Council Chambers)</td>
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<tr>
<td>Deadline for Respondent Questions and Clarifications</td>
<td>June 5(^{th}), 2013 by 3:00 PM</td>
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<td>Proposals Due</td>
<td>June 26(^{th}), 2013 by 10:00 AM</td>
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<td>Proposal Evaluations</td>
<td>June 27(^{th}) through August 30(^{th}), 2013</td>
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<tr>
<td>Due Diligence Meetings with Selected Respondents</td>
<td>September 2(^{nd}) through September 13(^{th}), 2013</td>
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<tr>
<td>Software Demonstrations</td>
<td>September 16(^{th}) through September 27(^{th}), 2013</td>
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<tr>
<td>Site Visits</td>
<td>September 30(^{th}) through October 25(^{th}), 2013</td>
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<tr>
<td>Determine Best Solution and Contractor</td>
<td>October 28(^{th}) through November 1(^{st})</td>
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Note: The above schedule is for information purposes only, and is subject to change at the City’s discretion.

*Contracts valued in excess of $25,000.00 require council approval.

L. DISCLOSURES

All information in a submitter’s Proposal is subject to disclosure under the provisions of Public Act No. 442 of 1976 know as the “Freedom of Information Act”. This act also provides for the complete disclosure of contracts and attachments thereto except where specifically exempted under the Freedom of Information Act.

M. AWARD PROTEST

All Proposal protests must be in writing and filed with the Purchasing Agent within five (5) business days of the award action email. The respondent must clearly state the reasons for the protest. If a vendor contacts a City Service Area/Unit and indicates a desire to protest an award, the Service Area/Unit shall refer the respondent to the Purchasing Agent. The Purchasing Agent will provide the respondent with the appropriate instructions for filing the protest. The protest shall be reviewed by the City Administrator or designee whose decision shall be final.

N. DEBARMENT

Submission of a Proposal in response to this RFP is certification that the Respondent is not currently debarred, suspended, proposed for debarment, and declared ineligible or voluntarily excluded from participation in this transaction by any State or Federal departments or agency. Submission is also agreement that the Respondent will notify the City of any changes in this status.

O. SUBCONTRACTORS

No contract may be sublet without the written consent of the City of Ann Arbor. Any subcontractor, so approved, shall be bound by the terms and conditions of this contract. The Respondent shall be fully liable for all acts and omissions of its subcontractor(s) and shall indemnify the City of Ann Arbor for such acts or omissions.

P. HUMAN RIGHTS INFORMATION

The City’s standard Services Agreement, outlines the requirements for fair employment practices under City of Ann Arbor contracts. To establish compliance with this requirement, the Respondent should complete and return with its proposal completed copies of the Human Rights Division

Contract compliance forms should be submitted with proposal. In event they are not, the vendor will have 24 hours from the City’s request to return completed forms.
Q. **LIVING WAGE**

All respondents proposing to do business with the City of Ann Arbor, except those specifically exempted by regulations promulgated by the Administrator and approved by City Council, agree to comply with the living wage provisions of Chapter 23 of the Ann Arbor City Code and, if a “covered employer” as defined therein to pay those employees providing services to the City under this agreement a “living wage” as defined in Chapter 23 of the Ann Arbor City code; and, if requested by the City, provide documentation to verify compliance. The vendor agrees to comply with the provisions of Section 1:1815 of Chapter 23 of the Ann Arbor City Code, Attachment C.

The Living Wage form should be submitted with proposal. In event they are not, the vendor will have 24 hours from the City’s request to return completed forms.

R. **COLLUSION**

The Respondent, by submission of a proposal to this RFP, certifies that their Proposal is made without any previous understanding, agreement, or in connection with any person, firm or corporation making a proposal for the same services and is in all respects fair, without outside control, collusion, fraud or otherwise illegal action.

S. **IRS FORM W9**

The vendor must have on file with the City of Ann Arbor an IRS form W-9 before a purchase order can be issued.

T. **EXCISE AND SALES TAX**

The City is tax exempt from all taxes. The respondent, if awarded a contract for this work, the terms of which require the City to purchase equipment or software licenses from the respondent, its subcontractor or other software licenseholder, shall be responsible for all “sales taxes” and “use taxes” as applicable to this work.

U. **RESERVATION OF RIGHTS**

1. The City of Ann Arbor reserves the right to accept any Proposal or alternative Proposal proposed in whole or in part, to reject any or all Proposals or alternatives Proposals in whole or in part and to waive irregularity and/or informalities in any Proposal and to make the award in any manner deemed in the best interest of the City.

2. The City reserves the right not to consider any Proposal which it determines to be unresponsive and deficient in any of the information requested within the RFP.

3. The City reserves the right to determine whether the scope of the project will be implemented entirely as described in the RFP, a portion of the scope, or that a revised scope be implemented.
SECTION II
BACKGROUND AND SCOPE OF WORK

A. BACKGROUND

The City of Ann Arbor is located in southeastern Michigan and has a population of approximately 114,000. The City is soliciting proposals from qualified Respondents to provide a Human Resource, Payroll, and Time/Attendance Software solution along with related implementation services for the City, to include, but not limited to:

- Human Resource Management
  - Position Management
  - Benefits Administration
  - Benefit Provider Transmittals
  - Licenses/Certifications
  - Recruiting and Applicant Tracking
  - Compensation Administration
  - Performance Management
  - Learning Management
  - Employee Relations

- Payroll
  - Employee Maintenance
  - Payroll Processing
  - Benefits/Deductions
  - Labor Allocations
  - Leave Balances
  - Taxes & Regulatory Reporting

- Time and Attendance
  - Hours Entry/Scheduling
  - Leave Tracking/Request
  - General Ledger Integration
  - 3rd Party timekeeping interfaces

- Financial
  - Accommodates City’s General Ledger string
  - Accommodates General Ledger allocation methods
  - Position Budgeting

- Self Service via the Web
  - Timesheets
  - Leave Request
  - Personnel Changes
  - Earnings Statements/Accrual Balances/W-2s
  - Direct Deposit Elections
  - W-4 Elections
  - Benefit Elections

- Management Reporting
  - Standard Reports
  - Business Analytics
  - Dashboards
  - SSRS
• Technology
  o Single integrated SQL DB across modules
  o Accessible SQL DB for query/data extracts
  o Accessible SQL DB for automated SSIS integrations
  o Supports City’s standard technology stack
  o Production and Testing Environments
  o Conversion of 5+ years historical data
  o Supports City’s current interfaces
  o Audit Trail Capabilities

• Licensing
  o HR – 15 users
  o PR – 5 users
  o Time and Attendance/Self Service – 1000 + users

B. SCOPE OF WORK

Proposals submission must, at minimum, be able to provide all services/deliverables and meet all timelines stated below:

IMPLEMENTATION

Project Control Plan
The Contractor shall submit a project control plan within ten (10) business days of execution of the contract. The plan shall consist of the following:

1. Work Breakdown Structure
   a. A hierarchical chart showing the top-down relationship of all tasks and activities.

2. Summary Project Control Chart
   a. A chart showing all tasks, the critical path and all task dependencies.

3. Milestone Chart
   a. A list of milestones with completion dates.

4. Work Plan
   a. An organized list of specific tasks, including responsibility for each task, level of effort in terms of people hours, and beginning and ending dates. Should include installation, testing, and acceptance plans and dates.

5. Training Plan
   a. Include proposed course outlines.

This plan must also address anticipated City of Ann Arbor resource needs. It is desirable for the Contractor to provide the City with a copy of the work plan in Microsoft Project format.

System Documentation
The Contractor shall submit a Functional Requirements Document to the City for approval no later than ten (10) business days following contract award:

1. Statement of the constraints within which the System shall function; this shall include a chart showing the relationships between Human Resources, Payroll, Finance, Information Technology, and the Contractor. The relationships shall be clearly defined.
2. Description of the process by which the requirements will be satisfied, including:
   a. Overall system narrative
   b. System flow chart
   c. Data flow diagram which depicts the interactions of system functions
3. Inventory of System Inputs
4. Inventory of expected outputs from the system (listing, reports, notification, displays, etc.)
5. Description of the conversion plans and how the system will interact with existing processes and procedures.
6. Description of the overall security measures to be used by the system, both technological and physical.
7. Test plan that will meet the acceptance requirements set forth within.

System Implementation:
The Contractor shall:
1. Conduct site surveys and prepare sites as necessary for coordinating citation processing with Contractor.
2. Install the necessary hardware and software at the City sites and initialize the system.
3. Perform necessary tests on the installed system components to ensure system is functional.
4. Develop and conduct training for both administrators and the users. Training is expected to include security configuration, user setup, daily operations, and cover such items as preventative maintenance, troubleshooting, and routine maintenance as well.
5. Provide documentation including operating manuals and online help at no additional cost. A data dictionary and layout for the database should also be provided. The City shall be granted the right to reproduce any training materials for its personal use.
6. Develop a test system designed to aid in the training of personnel and test new functionality prior to its implementation in the production system. This system shall be separate from, but parallel to, the operations version of the system to facilitate training without the possibility of inadvertently affecting live data on the actual production database.
7. Convert data from the current system.
8. Start up and monitor the entire system, taking immediate corrective action on areas which are not operating in accordance with the requirements contained herein.
9. Provide a reporting tool to aid in monitoring system performance.
10. Respond immediately to reports from the City of system failure and take immediate corrective action.

Initial System Testing:
The initial system test will be used to verify that the system is operating within the City’s Requirements as described in this RFP. The Contractor shall submit a system wide test plan detailing the transactions, conditions, and desired results to the City for approval no later than ten (10) business days after contract award.

The Contractor shall conduct the approved test plan and provide the results to the City for approval prior to the City putting the System into production environment.
The Contractor shall make all adjustments and modifications to the System to conform to the City’s requirements at its own cost and expense.

The test schedules shall be at mutually agreed dates and times between the City and the Contractor.

**System Reliability Testing:**

The system reliability test will be used to verify that the system is operable within the time parameters and performance levels as described in this RFP. The System Reliability Test period shall begin no later than two (2) business days after the System is ready for City use, and all required data is on the System.

The test shall be considered successful when the System has been operable for a period of fourteen (14) calendar days, during which no less than ninety-nine (99%) of the System has been functioning at an acceptable level of performance.

**Acceptance Testing:**

A detailed acceptance testing plan of the proposed solution shall be provided by each Respondent in their response to this RFP for approval by the City. The written plan shall define in detail the manner of testing the system (hardware and software) for its compliance with the functional requirements stated within the RFP. On approval by City, the acceptance testing plan shall become the basis for acceptance of the functional performance of the systems in the contract for services and may be used as a performance indicator for payment purposes. In the event the City requires a modification to the acceptance testing plan during the contract term but before final approval, the Selected Respondent shall respond to the City’s Request for the change within seven (7) calendar days.
SECTION III
EVALUATION CRITERIA

Proposal Evaluation

The Selection Committee will perform an initial evaluation of each proposal based on the criteria described below using a 100 point system.

- **Professional Qualifications - 20 points**
  - Qualifications and Experience of Respondent and its Key Personnel
  - Financial Stability
  - Reputation
  - Cultural Fit
  - Public Sector Experience
- **Functionality - 30 points**
  - Usability
  - Flexibility
  - Fit to Requirements
  - Integration
  - Improvements in Efficiency and Effectiveness
- **Technology - 20 points**
  - Integration Capabilities
  - Technical fit to Requirements
  - Fit to standard Tech Stack
  - Data Conversion
  - Future Plans for Software (Enhancements/Upgrades)
- **Implementation Approach - 15 Points**
  - Implementation Approach
  - Project Management Process
  - Project Timeline
- **Support and Training – 15 Points**
  - Support Model
  - Incident Resolution Service Level Agreement
  - User Group
  - 3rd Party Support
  - Training Approach
  - Documentation

At the initial evaluation, the fee proposals will not be reviewed. The City reserves the right to not consider any proposal which it determines to be unresponsive and/or deficient in any of the information requested for evaluation.

After initial evaluation, the City will determine the top respondents, and open only those fee proposals. The City will then determine which, if any, respondents will be interviewed. A proposal with all the requested information does not guarantee the respondent to be a candidate for an interview. The Selection Committee may contact references to verify material submitted by a respondent.

The Committee then will schedule the interviews with the selected respondents. The selected respondents will be given the opportunity to discuss in more detail their qualifications, past experience, proposed work plan and fee proposal. The interview must
include the project team members expected to complete a majority of work on the project, but no more than 6 members total; one of which must be the individual who will serve as Project Manager if the respondent is selected. The selected respondents shall be required to provide:

- Presentations of their proposals to the Selection Committee
- An end to end demonstration of their proposed system.

The interview shall consist of a presentation of not more than 2 hours followed by questions and answers.

The City reserves the right to conduct site visits in connection with the demonstration of a proposed system.

Following such presentations, including any site visits conducted, the proposals of the Respondents interviewed, may be re-evaluated and adjustments to scoring will be made as appropriate.

Respondent proposals could be further negotiated with the selected Respondent before leading to the award of a contract, if suitable proposals are received.
SECTION IV

MINIMUM INFORMATION REQUIRED

Submission Requirements are stated in Section I above. Respondents are reminded to submit the following number of copies of their proposal in the format specified below:

- 1 electronic copy in DVD+R disc format and 10 printed copies of Proposal
- 2 copies of the FEE PROPOSAL in a separate sealed envelope labeled FEE PROPOSAL

Respondents should organize proposals into the following Sections:

A. Professional Qualifications and References
B. Technical Proposal
C. Fee Proposal (in a separate sealed envelope clearly marked “Fee Proposal”)
D. Authorized Negotiator
E. Appendices

Each Section must include the following information:

A. PROFESSIONAL QUALIFICATION AND REFERENCES
   - Provide brief experience summaries of all proposed key personnel, describing their related experience and their proposed roles in the collection process, including system support staff for records, collection staff, and supervisor to oversee this contract. Include an organizational chart showing the team, number of personnel assigned to each function, and where they are located.
   - Give a summary of the firm's history, experience, and qualifications including years in business, locations, size, growth, annual sales, evolution of products and services, scope of product and service lines and customer service.
   - Include technical capabilities and resources for supporting the services required in this RFP.
   - Include support policies in regards to staffing and response standards for supporting the services required in this RFP.
   - Supply the City with a list of all organizations or municipalities for which the Respondent has provided services that are essentially equivalent to the system and services being proposed to the City and note any significant differences.
   - Supply the City with a list of at five (5) organizations or municipalities that are current customers, at least two (2) of which are located in the State of Michigan. These lists should contain the following information:
     - Name.
     - Address.
     - Contact person with knowledge of the system.
     - Phone number.
     - Software licensed.
     - Implementation status.
     - Willing to participate in site visit.
B. TECHNICAL PROPOSAL
The technical proposal shall have the following format:

Section 1: Executive Summary
  o Provide a management overview of the proposed system. This is intended to be high level in nature and address such general items of interest as system scope, scope of services, hardware and software proposed, and other items that will allow the evaluation personnel to fully understand the proposal.

Section 2: System Description
  o Provide as much detail as possible to describe the important features of the proposal in terms of meeting the overall and specific requirements. It should contain the following at a minimum:
    ▪ Complete description of the proposed approach to the City’s requirements.
    ▪ Detailed list of proposed hardware and software necessary to perform all required or appropriate interfaces with City’s systems.
    ▪ Description of modular integration across human resources, payroll, and time/attendance applications
    ▪ Description of the best business practices built into your software
  o A detailed schematic diagram of any proposed hardware layout for installation within the City’s facilities (if necessary). This diagram will describe where new equipment is to be installed and where existing equipment is to be used or replaced. Please attach any product descriptions, warranties, and/or license information for any hardware included in the schematic diagram.
  o Optional Proposal Responses and alternatives.

Section 3: Management and Implementation Plan
  o Detail the management plan for providing the services, system components and procedures for meeting the requirements of the RFP including all major milestones into a realistic detailed work breakdown structure for all major phases of the project to include, but not limited to
    ▪ Project Kickoff
    ▪ Hardware/Software Installation
    ▪ Initial Configuration
    ▪ Training Schedule
    ▪ Conversion Schedule
    ▪ Form/Interface Schedule
    ▪ System & End User Acceptance Testing Plans/Schedule
    ▪ Go Live Cutover
    ▪ Post Live Support
  o This section should specify the proposed completion date for the total system and service implementation and include an effort loaded plan which takes into account Respondent and City resources required to execute the project to completion.
  o Provide City resource hours estimate to complete the project and recommended role breakdown.

Section 4: Exceptions, Alternatives, and Options
  o Where deviations from the specifications may result in lower cost, greater
efficiency and/or improved performance, Respondents are encouraged to describe such solutions. Respondents must explain why the alternate proposal will provide equivalent or improved performance. Alternative proposals shall be labeled ‘Alternative A’, Alternative B’, etc. Pricing proposals shall be labeled to match any alternative proposal submitted.

Section 5: System Requirements

Responses to Detail System requirements in this Section must be provided in the MS Excel Worksheet included with this RFP. Respondents must use the format provided and add comments as necessary. Additional comments are encouraged and should be placed next to the response. Any false or misleading information will be subject to immediate disqualification of the respondent’s proposal.

Instructions
Detailed business, functional and technical requirements are provided in an MS Excel Worksheet along with a reference list of current interfaces. These requirements have been broken down into functional areas. This breakdown in no way seeks to dictate the structure of software to be provided. Please review each requirement and select the appropriate Response Code that best describes your proposed software versions fit. A paper copy of your completed Worksheet must be included within your proposal along with the completed excel worksheet.

Response Code Column
Vendors must use one of the following response codes for each functional requirement. Any false or misleading information will be subject to immediate disqualification of the vendor’s proposal.

- **F**: This feature is currently in production in another local government agency and is provided within the proposed solution.
- **M**: A modification to the look and feel and functionality through system user tools can be used to include this feature. The modification also should be supported through the standard upgrade process. (Please explain.)
- **P**: The system does not completely meet the full functionality as described in the requirement, but may provide partial compliance. (Please explain.)
- **C**: Customization is a change to the underlying source code. A Customization may also include an additional cost. The vendor MUST specify the estimated cost in the Response Code column. Customization at zero cost is acceptable. (Please explain.)
- **N**: The proposed software does not contain the requested functionality within the proposed software’s standard functionality.
- **T**: A third party software product is required in order to provide the requested functionality. (Please include the name of the 3rd party software product as well as any additional cost)
- **V**: This feature is not available within the current version of the software, but is currently on our products development roadmap. (Please provide the expected availability date.)
- **B**: This feature is not available within the current version of the software, but is currently
being tested for release in our next software release. *(Please provide the expected availability date.)*

**Comment Column**
Additional comments are encouraged and should be placed next to the response code. Please use this column to add clarity to your responses. The vendor should use the comment field to note any additional costs associated with providing that functionality and also be sure to include in the fee proposal.
C. FEE PROPOSAL

The fee proposal shall be submitted in a separate, sealed envelope.

The fee proposal shall include a complete detailed fee schedule for every aspect of implementation along with a summarized version of all implementation costs. This needs to factor in the total cost of ownership based on 5 years of operation.

- **Hardware**
  - Provide a detailed itemized list, description, and costs of all major hardware components proposed for the system with model/part numbers and quantities.
  - Specify whether maintenance will be from original manufacturer, Respondent, or both.
  - Must include redundancy for mobile devices, download equipment, and CPU components.

- **Software**
  - Provide a detailed itemized list, description, and costs of all system software for the proposed solution including release level information.

- **Implementation Services**
  - Provide a detailed itemized list and description of all implementation cost associated with the proposed solution. Be sure to provide hourly breakdowns and rates.

- **Hosting Services**
  - Provide a detailed itemized list and description of all hosting service costs associated with the proposed solution if applicable.

- **Optional Cost/Services**
  - Provide a detailed itemized list, description, and cost of any other services to be performed that are not included elsewhere in the cost proposal.
  - Provide a detailed itemized list, and description of all warranties on hardware and software and any updates/releases for software included as part of the warranty period for the solution as proposed and awarded.

- **Post Installation Changes**
  - Provide cost of services for customer program changes.
  - List rates of compensation to be charged to the City for any additional services the City requests that are not included as part of the proposal.
  - Provide a detail itemized list, description, and cost of all services provided under the post installation maintenance agreement.

- **Sales Taxes**
  - State of Michigan law exempts the City from the assessment of State Sales Tax on its direct purchases. Contractors who acquire materials, equipment, supplies, etc. for use in City projects are not likewise exempt. No extra payment will be allowed under the contract for failure of the contractor to make proper allowance for taxes it must pay.

- **Fee Proposal Summary Breakdown**
  - In addition to your detailed fee breakdowns, please be sure to summarize all your detailed costs into the Total Fee Summary table below. This should give the City a snapshot of the Total Cost of Ownership over a 5 year period of time.
<table>
<thead>
<tr>
<th>Item Description</th>
<th>Year 1</th>
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<th>Year 3</th>
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<th>Total</th>
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<td>Total Hardware Cost</td>
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<td>Total Implementation Services Cost</td>
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<td>Total Hosting Service Cost (if applicable)</td>
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<tr>
<td>Grand Total</td>
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</tbody>
</table>
D. AUTHORIZED NEGOTIATOR

Include the name, phone number, and e-mail address of persons(s) in your organization authorized to negotiate the Scope of Work with the City.

E. APPENDICES

Living Wage Compliance form and Contract Compliance forms must be completed and returned with the proposal. These elements should be included in the appendix section of the proposal submission.
ATTACHMENT A – SAMPLE CONTRACT

AGREEMENT BETWEEN

AND THE CITY OF ANN ARBOR
FOR PROFESSIONAL SERVICES

The City of Ann Arbor, a Michigan municipal corporation, having its offices at 301 E Huron Avenue, Ann Arbor, Michigan 48103 ("City"), and ____________________________

("Consultant") a(n) ____________________________, (State where organized) (Partnership, Sole Proprietorship, or Corporation) with its address at ____________________________, agree as follows on this __________ day of ____________, 20___.

The Consultant agrees to provide professional services to the City under the following terms and conditions:

I. DEFINITIONS

Administering Service Area/Unit means ____________________________.

Contract Administrator means ____________________________, acting personally or through any assistants authorized by the Administrator/Manager of the Administering Service Area/Unit.

Deliverables means all Plans, Specifications, Reports, Recommendations, and other materials developed for or delivered to City by Consultant under this Agreement.

Project means ____________________________________________.

II. DURATION

This Agreement shall become effective on _____________, 20___, and shall remain in effect until satisfactory completion of the Services specified below unless terminated as provided for in this Agreement.

III. SERVICES

A. The Consultant agrees to provide professional __________________ services ("Services") in connection with the Project as described in Exhibit A. The City retains the right to make changes to the quantities of service within the general scope of the Agreement at any time by a written order. If the changes add to or deduct from the extent of the services, the contract sum shall be adjusted accordingly. All such changes shall be executed under the conditions of the original Agreement.

B. Quality of Services under this Agreement shall be of the level of professional quality performed by experts regularly rendering this type of service.
Determination of acceptable quality shall be made solely by the Contract Administrator.

C. The Consultant shall perform its Services for the Project in compliance with all statutory, regulatory and contractual requirements now or hereafter in effect as may be applicable to the rights and obligations set forth in the Agreement.

D. The Consultant may rely upon the accuracy of reports and surveys provided to it by the City except when defects should have been apparent to a reasonably competent professional or when it has actual notice of any defects in the reports and surveys.

IV. COMPENSATION OF CONSULTANT

A. The Consultant shall be paid in the manner set forth in Exhibit B. Payment shall be made monthly, unless another payment term is specified in Exhibit B, following receipt of invoices submitted by the Consultant, and approved by the Contract Administrator. Total compensation payable for all Services performed during the term of this Agreement shall not exceed ________________

B. The Consultant will be compensated for Services performed in addition to the Services described in Section III, only when those additional Services have received prior written approval of the Contract Administrator. Compensation will be payable according to the fee schedule in Exhibit B. The Contract Administrator shall be the sole arbitrator of what shall be considered “reasonable” under this provision.

C. The Consultant shall keep complete records of time spent and materials used on the Project so that the City may verify invoices submitted by the Consultant. Such records shall be made available to the City upon request and submitted in summary form with each invoice.

V. INSURANCE/INDEMNIFICATION

A. The Consultant shall procure and maintain during the life of this contract, such insurance policies, including those set forth in Exhibit C, as will protect itself and the City from all claims for bodily injuries, death or property damage which may arise under this contract; whether the acts were made by the Consultant or by any subcontractor or anyone employed by them directly or indirectly. In the case of all contracts involving on-site work, the Consultant shall provide to the City, before commencement of any work under this contract, documentation demonstrating it has obtained the policies required by Exhibit C.

B. Any insurance provider of Consultant shall be admitted and authorized to do business in the State of Michigan and shall carry and maintain a minimum rating assigned by A.M. Best & Company's Key Rating Guide of “A-“ Overall and a minimum Financial Size Category of “V”. Insurance policies and certificates issued by non-admitted insurance companies are not acceptable unless approved in writing by the City.

E. To the fullest extent permitted by law, the Consultant shall indemnify, defend and
hold the City, its officers, employees and agents harmless from all suits, claims, judgments and expenses including attorney’s fees resulting or alleged to result, from any acts or omissions by the Consultant or its employees and agents occurring in the performance of or breach in this Agreement.

VI. COMPLIANCE REQUIREMENTS

A. Nondiscrimination. The Consultant agrees to comply and to require its subcontractor(s) to comply, with the nondiscrimination provisions of Section 209 of the Elliot-Larsen Civil Rights Act (MCL 37.2209) The Contractor further agrees to comply with the nondiscrimination provisions of Chapter 112 of the Ann Arbor City Code and to assure that applicants are employed and that employees are treated during employment in a manner which provides equal employment opportunity

B. Living Wage. The Consultant is a “covered employer” as defined in Chapter 23 of the Ann Arbor City Code and agrees to comply with the living wage provisions of Chapter 23 of the Ann Arbor City Code. The Consultant agrees to pay those employees providing Services to the City under this Agreement a “living wage,” as defined in Section 1:815 of the Ann Arbor City Code, as adjusted in accordance with Section 1:815(3); to post a notice approved by the City of the applicability of Chapter 23 in every location in which regular or contract employees providing services under this Agreement are working; to maintain records of compliance; if requested by the City, to provide documentation to verify compliance; to take no action that would reduce the compensation, wages, fringe benefits, or leave available to any employee or person contracted for employment in order to pay the living wage required by Section 1:815; and otherwise to comply with the requirements of Chapter 23.

VII. WARRANTIES BY THE CONSULTANT

A. The Consultant warrants that the quality of its Services under this Agreement shall conform to the level of professional quality performed by experts regularly rendering this type of service.

B. The Consultant warrants that it has all the skills, experience, and professional licenses necessary to perform the Services specified in this Agreement.

C. The Consultant warrants that it has available, or will engage, at its own expense, sufficient trained employees to provide the Services specified in this Agreement.

D. The Consultant warrants that it is not, and shall not become overdue or in default to the City for any contract, debt, or any other obligation to the City including real and personal property taxes.

VIII. TERMINATION OF AGREEMENT

A. If either party is in breach of this Agreement for a period of fifteen (15) days following receipt of notice from the non-breaching party with respect to a breach, the non-breaching party may pursue any remedies available to it against the breaching party under applicable law, including but not limited to, the right to terminate this Agreement without further notice.
B. The City may terminate this Agreement, on at least thirty (30) days advance notice, for any reason, including convenience, without incurring any penalty, expense or liability to the Consultant, except the obligation to pay for Services actually performed under the Agreement before the termination date.

C. Consultant acknowledges that, if this Agreement extends for several fiscal years, continuation of this Agreement is subject to appropriation of funds for this Project. If funds to enable the City to effect continued payment under this Agreement are not appropriated or otherwise made available, the City shall have the right to terminate this Agreement without penalty at the end of the last period for which funds have been appropriated or otherwise made available by giving written notice of termination to the Consultant. The Contract Administrator shall give the Consultant written notice of such non-appropriation within thirty (30) days after it receives notice of such non-appropriation.

D. The remedies provided in this Agreement will be cumulative, and the assertion by a party of any right or remedy will not preclude the assertion by such party of any other rights or the seeking of any other remedies.

IX. OBLIGATIONS OF THE CITY

A. The City agrees to give the Consultant access to the Project area and other City-owned properties as required to perform the necessary Services under this Agreement.

B. The City shall notify the Consultant of any defects in the Services of which the Contract Administrator has actual notice.

X. ASSIGNMENT

A. The Consultant shall not subcontract or assign any portion of any right or obligation under this Agreement without prior written consent from the City. Notwithstanding any consent by the City to any assignment, Consultant shall at all times remain bound to all warranties, certifications, indemnifications, promises and performances, however described, as are required of it under the Agreement unless specifically released from the requirement, in writing, by the City.

B. The Consultant shall retain the right to pledge payment(s) due and payable under this Agreement to third parties.

XI. NOTICE

All notices and submissions required under this Agreement shall be delivered to the respective party in the manner described herein to the address stated in this Agreement or such other address as either party may designate by prior written notice to the other.

Notices given under this Agreement shall be in writing and shall be personally delivered, sent by next day express delivery service, certified mail, or first class U.S. mail postage prepaid, and addressed to the person listed below. Notice will be deemed given on the date when one of the following first occur: (1) the date of actual receipt; (2) the next business day when notice is sent next day express delivery service or personal delivery; or (3) three days after mailing first class or certified U.S. mail.
If Notice is sent to the CONSULTANT, it shall be addressed and sent to:

If Notice is sent to the CITY, it shall be addressed and sent to:
City of Ann Arbor
301 E. Huron St., POB 8647
Ann Arbor, Michigan 48107
Attn:

XII. CHOICE OF LAW
This Agreement will be governed and controlled in all respects by the laws of the State of Michigan, including interpretation, enforceability, validity and construction. The parties submit to the jurisdiction and venue of the Circuit Court for Washtenaw County, State of Michigan, or, if original jurisdiction can be established, the United States District Court for the Eastern District of Michigan, Southern Division, with respect to any action arising, directly or indirectly, out of this Agreement or the performance or breach of this Agreement. The parties stipulate that the venues referenced in this Agreement are convenient and waive any claim of non-convenience.

XIII. OWNERSHIP OF DOCUMENTS
Upon completion or termination of this Agreement, all documents (i.e., deliverables) prepared by or obtained by the Consultant as provided under the terms of this Agreement shall be delivered to and become the property of the City. Original basic survey notes, sketches, charts, drawings, partially completed drawings, computations, quantities and other data shall remain in the possession of the Consultant as instruments of service unless specifically incorporated in a deliverable, but shall be made available, upon request, to the City without restriction or limitation on their use. The City acknowledges that the documents are prepared only for the Project. Prior to completion of the contracted Services the City shall have a recognized proprietary interest in the work product of the Consultant.

Unless otherwise stated in this Agreement, any intellectual property owned by Consultant prior to the effective date of this Agreement (i.e., preexisting information) shall remain the exclusive property of Consultant even if such Preexisting Information is embedded or otherwise incorporated in materials or products first produced as a result of this Agreement or used to develop Deliverables. The City’s right under this provision shall not apply to any Preexisting Information or any component thereof regardless of form or media.

XIV. CONFLICT OF INTEREST
Consultant certifies it has no financial interest in the Services to be provided under this Agreement other than the compensation specified herein. Consultant further certifies that it presently has no personal or financial interest, and shall not acquire any such interest, direct or indirect, which would conflict in any manner with its performance of the Services under this Agreement.
XV. SEVERABILITY OF PROVISIONS

Whenever possible, each provision of this Agreement will be interpreted in a manner as to be effective and valid under applicable law. However, if any provision of this Agreement or the application of any provision to any party or circumstance will be prohibited by or invalid under applicable law, that provision will be ineffective to the extent of the prohibition or invalidity without invalidating the remainder of the provisions of this Agreement or the application of the provision to other parties and circumstances.

XVI. EXTENT OF AGREEMENT

This Agreement, together with any affixed exhibits, schedules or other documentation, constitutes the entire understanding between the City and the Consultant with respect to the subject matter of the Agreement and it supersedes, unless otherwise incorporated by reference herein, all prior representations, negotiations, agreements or understandings whether written or oral. Neither party has relied on any prior representations, of any kind or nature, in entering into this Agreement. This Agreement may be altered, amended or modified only by written amendment signed by the Consultant and the City.

FOR CONSULTANT

By ______________________________
Type name

Its

______________________________
Administrator

FOR THE CITY OF ANN ARBOR

By ______________________________
John Hieftje, Mayor

By ______________________________
Jacqueline Beaudry, City Clerk

Approved as to substance

Steven D. Powers, City Administrator

Tom Crawford, Chief Financial Officer

Approved as to Form and Content

Stephen K. Postema, City Attorney
SAMPLE AGREEMENT EXHIBITS

EXHIBIT A
(negotiated scope of work based on accepted terms of Proposal)

EXHIBIT B
(negotiated compensation based on accepted terms of Proposal)

EXHIBIT C

INSURANCE REQUIREMENTS

Effective the date of this Agreement, and continuing without interruption during the term of this Agreement, Contractor shall provide certificates of insurance to the City on behalf of itself, and when requested any subcontractor(s).

A. The certificates of insurance shall meet the following minimum requirements.

1. Worker's Compensation Insurance in accordance with all applicable state and federal statutes. Further, Employers Liability Coverage shall be obtained in the following minimum amounts:

   - Bodily Injury by Accident - $500,000 each accident
   - Bodily Injury by Disease - $500,000 each employee
   - Bodily Injury by Disease - $500,000 each policy limit

2. Commercial General Liability Insurance equivalent to, as a minimum, Insurance Services Office form CG 00 01 07 98 or current equivalent. The City of Ann Arbor shall be an additional insured. There shall be no added exclusions or limiting endorsements including, but not limited to: Products and Completed Operations, Explosion, Collapse and Underground Coverage or Pollution. Further, the following minimum limits of liability are required:

   - $1,000,000 Each occurrence as respect Bodily Injury Liability or Property Damage Liability, or both combined
   - $2,000,000 Per Job General Aggregate
   - $1,000,000 Personal and Advertising Injury

3. Motor Vehicle Liability Insurance, including Michigan No-Fault Coverages, equivalent to, as a minimum, Insurance Services Office form CA 00 01 07 97 or current equivalent. The City of Ann Arbor shall be an additional insured. There shall be no added exclusions or limiting endorsements. Coverage shall include all owned vehicles, all non-owned vehicles and all hired vehicles. Further, the limits of liability shall be $1,000,000 for each occurrence as respects Bodily Injury Liability or Property Damage Liability, or both combined.

4. Umbrella/Excess Liability Insurance shall be provided to apply in excess of the Commercial General Liability, Employers Liability and
the Motor Vehicle coverage enumerated above, for each occurrence and for aggregate in the amount of $1,000,000.

B. Insurance required under A.2 and A.3 above of this contract shall be considered primary as respects any other valid or collectible insurance that the City may possess, including any self-insured retentions the City may have; and any other insurance the City does possess shall be considered excess insurance only and shall not be required to contribute with this insurance. Further, the Contractor agrees to waive any right of recovery by its insurer against the City.

C. Documentation must provide and demonstrate an unconditional 30 day written notice of cancellation in favor of the City of Ann Arbor. Further, the documentation must explicitly state the following: (a) the policy number; name of insurance company; name and address of the agent or authorized representative; name and address of insured; project name; policy expiration date; and specific coverage amounts; (b) any deductibles or self-insured retentions which shall be approved by the City, in its sole discretion; (c) that the policy conforms to the requirements specified. An original certificate of insurance may be provided as an initial indication of the required insurance, provided that no later than 21 calendar days after commencement of any work the Contractor supplies a copy of the endorsements required on the policies. Upon request, the Contractor shall provide within 30 days a copy of the policy(ies) to the City. If any of the above coverages expire by their terms during the term of this contract, the Contractor shall deliver proof of renewal and/or new policies to the Administering Service Area/Unit at least ten days prior to the expiration date.
ATTACHMENT B
LIVING WAGE REQUIREMENTS

CITY OF ANN ARBOR
LIVING WAGE ORDINANCE

RATE EFFECTIVE APRIL 30, 2013 - ENDING APRIL 29, 2014

$12.52 per hour

If the employer provides health care benefits*

$13.96 per hour

If the employer does NOT provide health care benefits*

Employers providing services to or for the City of Ann Arbor or recipients of grants or financial assistance from the City of Ann Arbor for a value of more than $10,000 in a twelve-month period of time must pay those employees performing work on a City of Ann Arbor contract or grant, the above living wage.

ENFORCEMENT

The City of Ann Arbor may recover back wages either administratively or through court action for the employees that have been underpaid in violation of the law. Persons denied payment of the living wage have the right to bring a civil action for damages in addition to any action taken by the City.

Violation of this Ordinance is punishable by fines of not more than $500/violation plus costs, with each day being considered a separate violation. Additionally, the City of Ann Arbor has the right to modify, terminate, cancel or suspend a contract in the event of a violation of the Ordinance.

* Health Care benefits include those paid for by the employer or making an employer contribution toward the purchase of health care. The employee contribution must not exceed $.50 an hour for an average work week; and the employer cost or contribution must equal no less than $1/hr for the average work week.

The Law Requires Employers to Display This Poster Where Employees Can Readily See It.

For Additional Information or to File a Complaint Contact
Karen Lancaster at 734/794-6500 or Klancaster@a2gov.org

Revised 3/2013
City of Ann Arbor
LIVING WAGE ORDINANCE
DECLARATION OF COMPLIANCE

The Ann Arbor Living Wage Ordinance (Section 1:811-1:821 of Chapter 23 of Title I of the Code) requires that employers providing services to the City or recipients of grants for financial assistance (in amounts greater than $10,000 in a twelve-month period of time) pay their employees who are working on the City project or grant, a minimum level of compensation known as the Living Wage. This wage must be paid to the employees for the length of the contract/project.

Companies employing fewer than 5 persons and non-profits employing fewer than 10 persons are exempt from the Ordinance. If this exemption applies to your firm, please check below:

- This company is exempt due to the fact that we employ or contract with fewer than 5 individuals.
- This non-profit agency is exempt due to the fact that we employ or contract with fewer than 10 employees.

The Ordinance requires that all contractors/vendors and/or grantees agree to the following terms:

a) To pay each of its employees performing work on any covered contract or grant with the City, no less than the living wage, which is defined as $12.52/hour when health care is provided, or no less than $13.96/hour for those employers that do not provide health care. It is understood that the Living Wage will be adjusted each year on April 30, and covered employers will be required to pay the adjusted amount thereafter. The rates stated above include any adjustment for 2013.

b) Please check the boxes below which apply to your workforce:

☐ Employees who are assigned to any covered City project or grant will be paid at or above the applicable living wage without health benefits  Yes______  No_____

OR

☐ Employees who are assigned to any covered City project or grant will be paid at or above the applicable living wage with health benefits  Yes______  No_____

c) To post a notice approved by the City regarding the Living Wage Ordinance in every work place or other location in which employees or other persons contracting for employment are working.

d) To provide the City payroll records or other documentation as requested; and,

e) To permit access to work sites to City representatives for the purposes of monitoring compliance, investigating complaints or non-compliance.

The undersigned authorized representative hereby obligates the contractor/vendor or grantee to the above stated conditions under penalty of perjury and violation of the Ordinance.

_____________________________  ________________________________  ________________________________  ________________________________
Company Name                  Address  City  State  Zip

______________________________  ________________________________
Signature of Authorized Representative  Phone (area code)

______________________________
Type or Print Name and Title  Email address

Questions about this form? Please contact
Procurement Office City of Ann Arbor
Phone: 734/794-6500

Revised 3/2013  LW-2
ATTACHMENT C
FAIR EMPLOYMENT PRACTICE

The consultant, its agents or sub-contractors, shall comply with all requirements of Chapter 112 of Title IX of the Code of the City of Ann Arbor and in particular the following excerpts therefrom:

9:161 NONDISCRIMINATION BY CITY VENDORS

(1) All vendors proposing to do business with the City of Ann Arbor shall satisfy the nondiscrimination administrative policy adopted by the City Administrator in accordance with the guidelines of this section. All vendors shall receive approval from the Director prior to entering into a contract with the City, unless specifically exempted by administrative policy. All City vendors shall take affirmative action to insure that applicants are employed and that employees are treated during employment in a manner which provides equal employment opportunity and tends to eliminate inequality based upon race, national origin or sex.

(2) Each prospective vendor shall submit to the City data showing current total employment by occupational category, sex and minority group. If, after verifying this data, the Director concludes that it indicates total minority and female employment commensurate with their availability within the vendor's labor recruitment area, i.e., the area from which the vendor can reasonably be expected to recruit, said vendor shall be accepted by the Director as having fulfilled affirmative action requirements for a period of one year at which time the Director shall conduct another review. Other vendors shall develop an affirmative action program in conjunction with the Director. Said program shall include specific goals and timetables for the hiring and promotion of minorities and females. Said goals shall reflect the availability of minorities and females within the vendor's labor recruitment area. In the case of construction vendors, the Director shall use for employment verification the labor recruitment area of the Ann Arbor-Ypsilanti standard metropolitan statistical area. Construction vendors determined to be in compliance shall be accepted by the Director as having fulfilled affirmative action requirements for a period of six (6) months at which time the Director shall conduct another review.

(3) In hiring for construction projects, vendors shall make good faith efforts to employ local persons, so as to enhance the local economy.

(4) All contracts shall include provisions through which the vendor agrees, in addition to any other applicable Federal or State labor laws:

(a) To set goals, in conference with the Human Resources Director, for each job category or division of the work force used in the completion of the City work;
(b) To provide periodic reports concerning the progress the vendor has made in meeting the affirmative action goals it has agreed to;
(c) To permit the Director access to all books, records and accounts pertaining to its employment practices for the purpose of determining
compliance with the affirmative action requirements.

(5) The Director shall monitor the compliance of each vendor with the nondiscrimination provisions of each contract. The Director shall develop procedures and regulations consistent with the administrative policy adopted by the City Administrator for notice and enforcement of non-compliance. Such procedures and regulations shall include a provision for the posting of vendors not in compliance.

(6) All City contracts shall provide further that breach of the obligation not to discriminate shall be a material breach of the contract for which the City shall be entitled, at its option, to do any or all of the following:

(a) To cancel, terminate, or suspend the contract in whole or part and/or refuse to make any required periodic payments under the contract;
(b) Declare the vendor ineligible for the award of any future contracts with the City for a specified length of time;
(c) To recover liquidated damages of a specified sum, said sum to be that percentage of the labor expenditure for the time period involved which would have accrued to minority group members had the affirmative action not been breached;
(d) Impose for each day of non-compliance, liquidated damages of a specified sum, based upon the following schedule:

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<tr>
<th>Contract Amount</th>
<th>Assessed Damages Per Day of Non-Compliance</th>
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<td>$ 10,000 - 24,999</td>
<td>$25.00</td>
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<td>25,000 - 99,999</td>
<td>50.00</td>
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<tr>
<td>100,000 - 199,999</td>
<td>100.00</td>
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<tr>
<td>200,000 - 499,999</td>
<td>150.00</td>
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<tr>
<td>500,000 - 1,499,999</td>
<td>200.00</td>
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<tr>
<td>1,500,000 - 2,999,999</td>
<td>250.00</td>
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<tr>
<td>3,000,000 - 4,999,999</td>
<td>300.00</td>
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<tr>
<td>5,000,000 - and above</td>
<td>500.00</td>
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(e) In addition the vendor shall be liable for any costs or expenses incurred by the City of Ann Arbor in obtaining from other sources the work and services to be rendered or performed or the goods or properties to be furnished or delivered to the City under this contract.
ATTACHMENT D
INSTRUCTIONS FOR CONTRACTORS
FOR COMPLETING CONTRACT COMPLIANCE FORM

City Policy

The “non discrimination in contracts” provision of the City Code, (Chapter 112, Section 9:161) requires contractors/vendors/grantees doing business with the City not to discriminate on the basis of actual or perceived race, color, religion, national origin, sex, age, condition of pregnancy, marital status, physical or mental limitations, source of income, family responsibilities, educational association, sexual orientation, gender identity or HIV status against any of their employees, any City employee working with them, or any applicant for employment. It also requires that the contractors/vendors/grantees include a similar provision in all subcontracts that they execute for City work or programs.

This Ordinance further requires that each prospective contractor/vendor submit employment data to the City showing current total employee breakdown by occupation, race and gender. This allows the Human Rights Office to determine whether or not the contractor/vendor has a workforce that is reflective of the availability of women and under-represented minorities within the contractor's labor recruitment area (the area where they can reasonably be expected to recruit employees). This data is provided to the City on the Human Rights Contract compliance Forms (attached).

To complete the form:

1) If a company has more than one location, then that company must complete 2 versions of the form.
   - Form #1 should contain the employment data for the entire corporation.
   - Form #2 should contain the employment data for those employees:
     - who will be working on-site;
     - in the office responsible for completing the contract; or,
     - in the case of non-profit grantees, those employees working on
       the project funded by the City grant(s).

2) If the company has only one location, fill out Form #1 only.

3) Complete all data in the upper section of the form including the name of the person who completes the form and the name of the company/organization’s president.

4) Complete the Employment Data in the remainder of the form. Please be sure to complete all columns including the Total Columns on the far right side of the form, and the Total row and Previous Year Total row at the bottom of the form.

5) Return the completed form(s) to your contact in the City Department for whom you will be conducting the work.

For assistance in completing the form, contact:
Procurement Office of the City of Ann Arbor
734/794-6500
**CITY OF ANN ARBOR PROCUREMENT OFFICE**

**HUMAN RIGHTS CONTRACT COMPLIANCE FORM**

*Entire Organization (Totals for All Locations where applicable)*

**Name of Company/Organization:**  
**Name and Title of Person Completing this Form:**  
**Date Form Completed:**  
**Name of President:**  
**Address:**  
**City**  
**State**  
**Zip**  
**County:**  
**Phone #:**  
**Fac#:**  
**Email Address:**

**EMPLOYMENT DATA**

<table>
<thead>
<tr>
<th>Job Categories</th>
<th>Number of Employees</th>
<th>Male</th>
<th>Female</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Male</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>White</td>
<td>A</td>
<td>B</td>
<td>C</td>
</tr>
<tr>
<td>Black or African American</td>
<td>D</td>
<td>E</td>
<td>F</td>
</tr>
<tr>
<td>Asian</td>
<td>G</td>
<td>H</td>
<td>I</td>
</tr>
<tr>
<td>Hispanic or Latino</td>
<td>J</td>
<td>K</td>
<td>L</td>
</tr>
<tr>
<td>Native Hawaiian or Other Pacific Islander</td>
<td>M</td>
<td>N</td>
<td>O</td>
</tr>
<tr>
<td>Native Hawaiian or Other Pacific Islander</td>
<td>P</td>
<td>Q</td>
<td>R</td>
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<tr>
<td>Total Columns A-L</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Female</strong></td>
<td></td>
<td></td>
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<tr>
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<tr>
<td>American Indian or Alaska Native</td>
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<td></td>
<td></td>
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<tr>
<td>Total Columns A-L</td>
<td></td>
<td></td>
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</tbody>
</table>

**Questions about this form? Call the Procurement Office: (734)794-6576**

AAF-1
CITY OF ANN ARBOR PROCUREMENT OFFICE
HUMAN RIGHTS CONTRACT COMPLIANCE FORM
Local Office (Only those employees that will do local or on-site work, if applicable)

Name of Company/Organization: ____________________________ Date Form Completed: ____________________________
Name and Title of Person Completing this Form: ____________________________ Name of President: ____________________________
Address: ____________________________________________ County: ________________ Phone #: ____________________________
(Area Code)
Fax #: ________________ Email Address: ____________________________

EMPLOYMENT DATA

<table>
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<td>Black or African American</td>
</tr>
<tr>
<td></td>
<td>A</td>
<td>B</td>
</tr>
<tr>
<td>Exec/Str. Level Officials</td>
<td>Supervisors</td>
<td>Professionals</td>
</tr>
<tr>
<td></td>
<td>E</td>
<td>F</td>
</tr>
</tbody>
</table>

Questions about this form? Call Procurement Office: (734) 794-6576

AAF-2
ATTACHMENT E
MS Excel System Requirements Workbook

(Separate File Attachment)