

Amy Cell

President and Founder

Amy Cell Talent

Ann Arbor, Michigan

July 26, 2020

Dear Ms. Cell:

Enclosed is my confidential resume for the position of City Administrator, Ann Arbor, Michigan. I have enjoyed thirty years of local government experience in three states working at the local municipal level and currently I am the Village Manager in Oak Park, Illinois. I am very interested in serving as the next City Administrator for Ann Arbor and working in collaboration with the Mayor, City Council, City Staff and the many constituents who are vested in Ann Arbor's future.

As Oak Park's Village Manager, I have focused on alignment of the Mayor and Board of Trustees, department heads and informal local leaders to move initiatives forward. I have been successful in managing the strategic process, the people process and the operation process for redevelopment in downtown Oak Park which has led to \$300 million in new private investment in transit oriented development sites. These new developments add to the community 1,200 residential units, more than 200,000 square feet of retail and 3,000 parking spaces. The economic vitality we are experiencing in Oak Park is a result of strategic, comprehensive planning utilizing a TIF District while prioritizing fiscal discipline and long term community sustainability. Despite the economic impact of COVID-19, Oak Park is continuing to support strong private sector interest in redevelopment in the community.

During my tenure, I have also focused on the establishment of a communication infrastructure to enhance internal and external communications with all stakeholders. This has facilitated the resolution of sensitive and often complex questions from the general public, partners and the business community as redevelopment projects changed the community landscape, generated new foot traffic in the downtown, and returned vibrancy to an area that was approaching economic irrelevance.

Oak Park is an urban suburb with a population density of more than 11,000 residents per square mile. As Village Manager, I am a steward of Oak Park's history which includes being home to more Frank Lloyd Wright built structures than anywhere else in the world. Oak Park is home to Unity Temple, one of the eight Frank Lloyd Wright Structures designated on the UNESCO World Heritage List. My stewardship also extends to the 200,000 annual visitors that come to Oak Park annually to see our architecture along

tree lines streets for which Oak Park was named the first Illinois municipal arboretum as well our public art and most notably to experience the diversity, equity and inclusion that has been a community priority for more than fifty years.

Thank you in advance for your consideration and the classification of my application materials as confidential under Michigan law. I look forward to the opportunity to interview and discuss further with you my strong interest in this position. Please let me know if I can provide you with additional information.

Sincerely,

Cara Pavlicek